

## Vision:

To be an innovative learning organization committed to Excellence.

## Our Beliefs:

We Believe in Community,  
We Believe in Diversity,  
We Believe in Respect,  
We Believe in Integrity,  
We believe in Excellence.

## Mission

Teaching our Students today to be the Leaders of tomorrow.

It is the duty of the Superintendent of Schools, with the advice of the School Board, to prepare the education budget estimates. These must be submitted to the Board of Supervisors by the April 1 statutory deadline, unless the governing body has set an earlier date for receiving estimates. The estimate for public education submitted to the Board of Supervisors must show the amount of money estimated to be received from the State Basic School Aid Fund and the amount needed for the support of public schools, including instruction, operating and maintenance costs, the capital reserve fund and other costs. In adjusting the school budget, the governing body may make changes only in the total amount or in the amounts of major categories established by the State Board of Education. The Board of Supervisors may not adjust individual line items. The Board of Supervisors must adopt the school budget no later than May 1.



## Who Are We?

The School Funds consist of six major funds:

- The School Operating Fund, a governmental component unit fund, accounts for the operations of Stafford's public school system.
- The School Nutrition Service Fund accounts for the revenues and expenditures associated with the providing of food services within the public school system.
- The School Construction Fund accounts for the acquisition, construction and equipping of new schools and renovations and additions to older schools.
- The Grants Fund accounts for the revenues and expenditures associated with state and federal grant funding.
- The Workers' Compensation Fund accounts for revenues and expenditures associated with the administration of the worker's compensation insurance program for employees under a self-insurance program.
- The Health Services Fund accounts for revenue and expenses associated the providing of health-related benefits to employees under a comprehensive health benefits self-insurance program.

## SCHOOL BOARD MEMBERS

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**Holly Hazard, Chairman**  
HARTWOOD DISTRICT

**Irene Egan, Vice-Chairman**  
AQUIA DISTRICT

**C. Scott Hirons**  
FALMOUTH DISTRICT

**Nanette A. Kidby**  
GARRISONVILLE DISTRICT

**Dewayne McOsker, Jr.**  
GEORGE WASHINGTON DISTRICT

**Melissa Ayres**  
GRIFFIS-WIDEWATER DISTRICT

**Patricia Healy**  
ROCK HILL DISTRICT

# Vision, Beliefs and Mission Statement

Stafford County FY17 Adopted Budget

## **VISION**

To be an innovative learning organization committed to EXCELLENCE

## **OUR BELIEFS**

We believe in COMMUNITY.

We believe in DIVERSITY.

We believe in RESPECT.

We believe in INTEGRITY.

We believe in EXCELLENCE.

## **MISSION**

Teaching our STUDENTS today to be the LEADERS of tomorrow



# School Budget Highlights

Through a combination of increased state, federal, and local funds, plus savings identified by the Schools, the FY2017 budget exceeds the superintendent's budget request. The projected ADM for FY2017 is 27,850. Total new spending in the budget is \$15.7 million. It includes funding for:

- 2% cost of living adjustment (COLA) for all employees
- the final 1% Virginia Retirement System salary increase
- new starting teacher salary of \$42,238, up from \$37,793 two years ago
- funding of a new health insurance plan for employees, with reduced premiums for most employees
- pay scale enhancements for various job classifications including teachers and paraprofessionals
- 96.5 new positions, including:
  - 29 elementary school teachers to reduce class sizes
  - 4 math specialists
  - 2 ESL positions
  - 2 CTT support positions
  - at a minimum 2 high school English teachers
  - 40 Special Education compliance positions (including social workers, counselors, OT/PT therapists, speech pathologists)
  - 13 growth positions to be used to meet increased enrollment and classroom "hot spots" that develop over the summer
- increased debt service in accordance with the School Board's adopted Capital Improvements Program (CIP)

The executive summary of the Schools' budget notes that this "is a next step to a sustainable financial future for our staff and next generation achievement for our students."

Because a large amount of the new spending is funded through adjustments to the base budget, the actual year to year increase in the operating budget is \$8.3 million. An increase of debt service of \$0.9 million brings the total increase in FY17 to \$9.2 million.

The increase in local funding fully funds the increase in debt service and provides twice the amount of local funding required by the state.

The budget continues to support students in the public day school program, which provides educational services in the least restrictive, most cost-effective environment, and within the community, through shared responsibility between the County and Schools for day school students.

The budget continues the enhancement of shared services, reaping efficiencies through a joint health insurance package, a shared contracts administrator position and continued efforts to combine grounds maintenance.

In addition, the budget fully funds the School Board's Adopted CIP, which includes the new educational specifications for our elementary schools. The CIP continues to address future capacity projections while updating replacing existing facilities.

More information can be found in the School Board's adopted budget and CIP.

# School Budget Highlights

Stafford County FY17 Adopted Budget

## Summary of Schools Funds

	FY2014 Actual	FY2015 Actual	FY2016 Adopted Budget	Adopted Budget	FY2017 Changes '16 to '17	
School Operating Fund	\$247,699,343	\$245,377,938	\$260,884,091	\$269,152,658	\$8,268,567	3.17%
Nutrition Services Fund	11,748,969	11,817,460	13,654,371	13,496,000	(158,371)	-1.16%
Construction Fund <sup>1</sup>	31,585,882	47,674,595	128,480	128,480	0	0.00%
Grant Fund	9,157,131	10,009,091	12,335,519	12,461,710	126,191	1.02%
<b>Total School Funds</b>	<b>\$300,191,325</b>	<b>\$314,879,084</b>	<b>\$287,002,461</b>	<b>\$295,238,848</b>	<b>\$8,236,387</b>	<b>2.87%</b>

## Internal Service Funds

	FY2014 Actual	FY2015 Actual	FY2016 Adopted Budget	Adopted Budget	FY2017 Changes '16 to '17	
Health Benefits Fund	31,192,866	31,575,945	34,598,568	32,750,811	(1,847,757)	-5.34%
Workers' Compensation Fund	664,298	392,421	564,713	661,272	96,559	17.10%
<b>Total</b>	<b>\$31,857,164</b>	<b>\$31,968,366</b>	<b>\$35,163,281</b>	<b>\$33,412,083</b>	<b>(\$1,751,198)</b>	<b>-4.98%</b>

<sup>1</sup> Construction bond proceeds will be appropriated when the bonds are authorized and the CIP is approved.

## Debt Service

School Debt Service for FY17 totals \$31,362,759 and is shown in the General Fund.

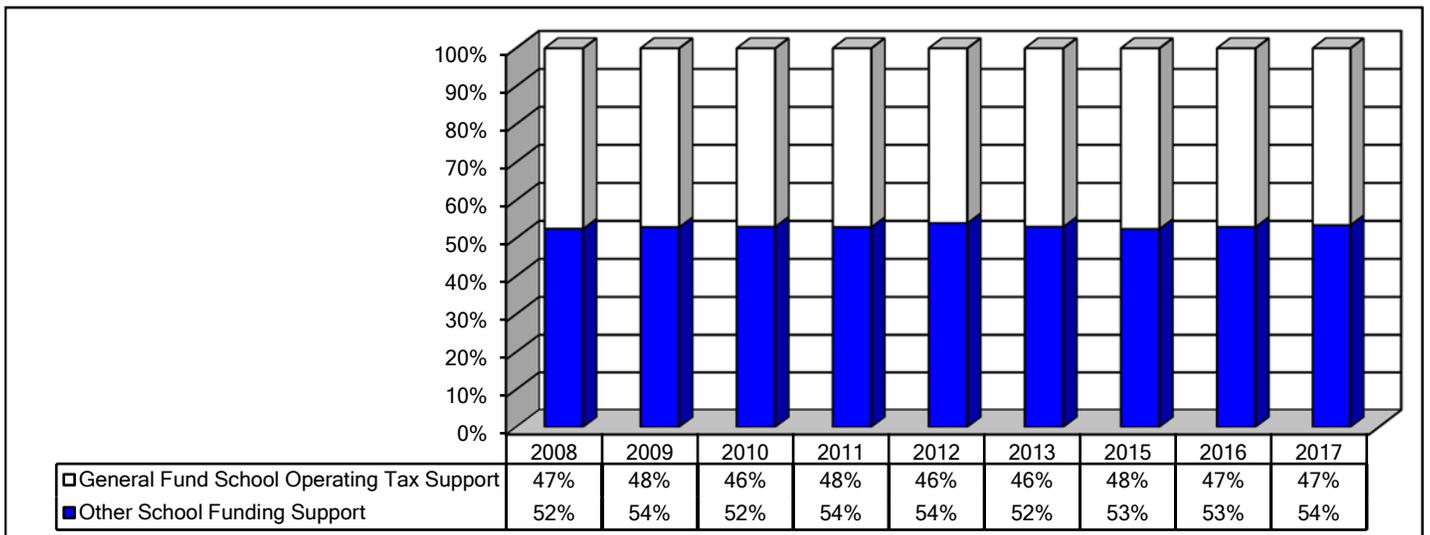
# Education Cost Statistics

Stafford County FY17 Adopted Budget

The local School funding FY2017 is \$144.6 million. Operating expenditures consist of total operating costs, including facilities and debt service. The General Fund transfer Includes debt service.

Fiscal Year	Avg. Daily Membership		County Population		Operating Expenditures				
	Pupils	% Increase	Number	% Increase	Amount (000)	Increase (000)	%	Per Pupil	Per Capita
2017	27,850	1.9%	144,612	1.6%	312,977	9,294	3.1%	11,238	2,164
2016	27,340	0.5%	142,380	1.6%	303,683	6,133	2.1%	11,108	2,133
2015	27,197	1.1%	140,176	1.4%	297,550	13,022	4.6%	10,941	2,123
2014	26,901	0.0%	138,230	2.3%	284,528	2,045	0.7%	10,577	2,058
2013	26,904	0.2%	135,141	1.8%	282,484	6,332	2.3%	10,500	2,090
2012	26,838	0.3%	132,719	1.3%	276,151	7,427	2.8%	10,290	2,081
2011	26,745	0.3%	131,067	1.6%	268,724	(7,749)	-2.8%	10,048	2,050
2010	26,661	1.2%	128,961	5.0%	276,473	(4,816)	-1.7%	10,370	2,144
2009	26,350	0.9%	122,800	0.9%	281,289	9,750	3.6%	10,675	2,291
2008	26,114	-0.3%	121,736	0.8%	271,539	12,465	4.8%	10,398	2,231

Fiscal Year	School Enrollment		County Population		General Fund Transfer					
	Pupils	% Increase	Number	% Increase	Amount (000)	Increase (000)	%	Per Pupil	Per Capita	% of Oper. Fund
2017	27,850	1.9%	144,612	1.6%	144,564	845	0.6%	5,191	1,000	46.0%
2016	27,340	0.5%	142,380	1.6%	143,718	2,579	1.8%	5,257	1,009	47.0%
2015	27,197	1.1%	140,176	1.4%	141,139	5,544	4.1%	5,190	1,007	47.0%
2014	26,901	0.0%	138,230	2.3%	135,595	(489)	-0.4%	5,041	981	48.0%
2013	26,904	0.2%	135,141	1.8%	136,084	9,055	7.1%	5,058	1,007	48.0%
2012	26,838	0.3%	132,719	1.3%	127,028	2,122	1.7%	4,733	957	46.0%
2011	26,745	0.3%	131,067	1.6%	124,906	(7,529)	-5.7%	4,670	953	46.0%
2010	26,661	1.2%	128,961	5.0%	132,435	2,386	1.8%	4,967	1,027	48.0%
2009	26,350	0.9%	122,800	0.9%	130,049	(464)	-0.4%	4,935	1,059	46.0%
2008	26,114	-0.3%	121,736	0.8%	130,513	9,319	7.7%	4,998	1,072	48.0%

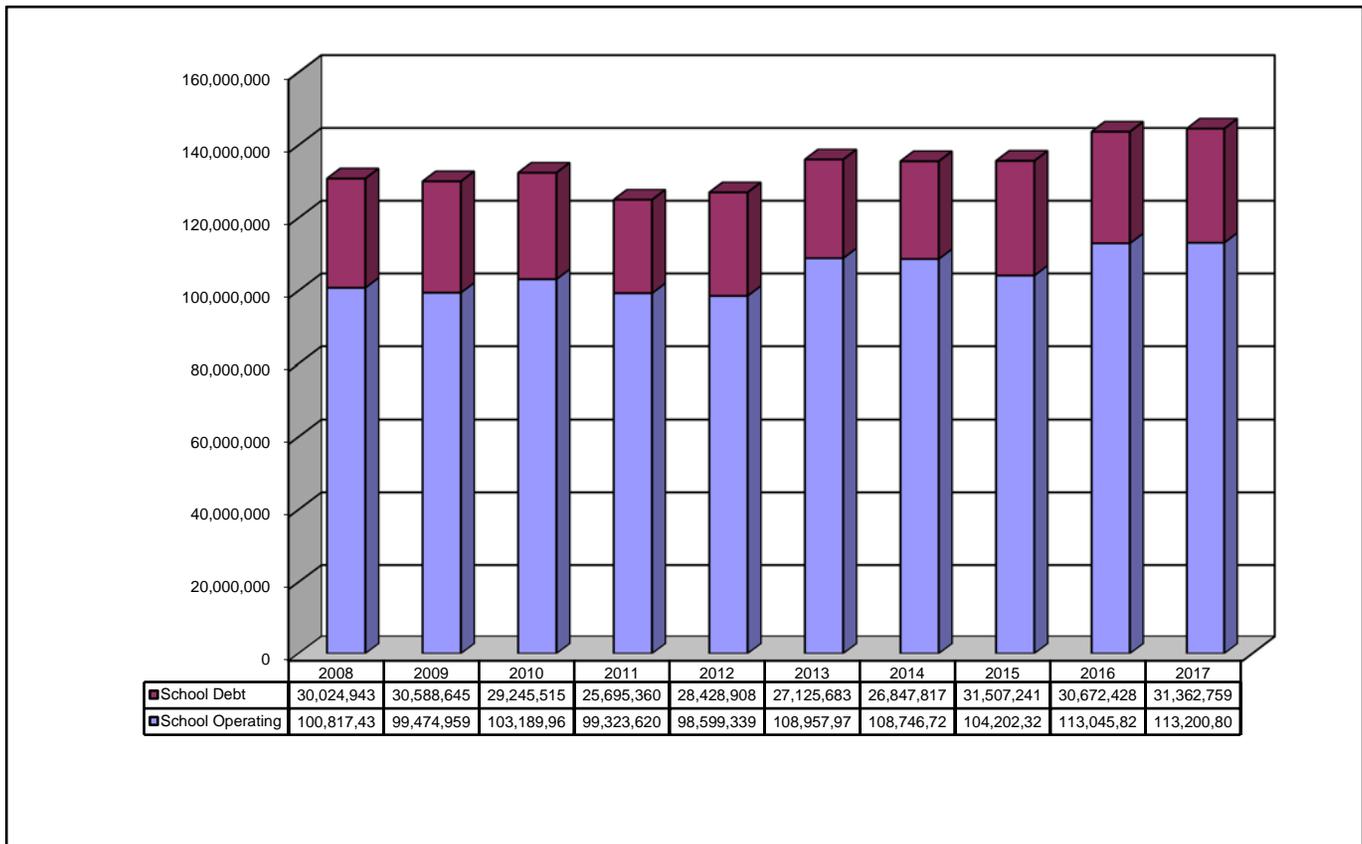


# School Transfer and Debt Service

Stafford County FY17 Adopted Budget

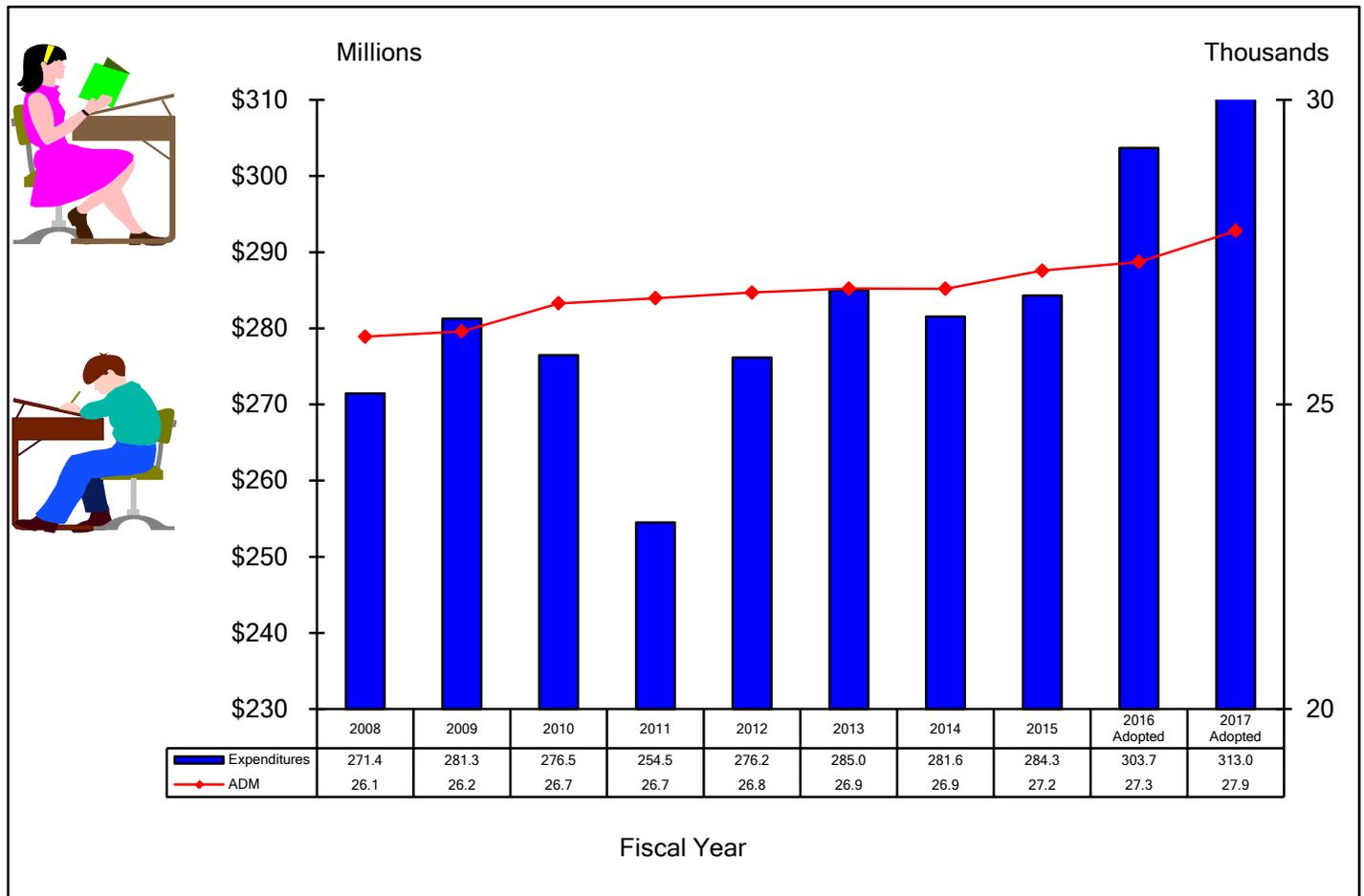
The schedule and graph below show an historical analysis of the School transfer separated by operating costs and debt service. Years FY2008 through FY2018 are actual expenditures; years FY2016 and FY2017 reflect the Adopter Budgets.

Fiscal Year	School Transfer	School Transfer Operating	Prior Year % Change Oper	Debt Service/ Capital Projects	Prior Year % Change Debt
2008	130,842,376	100,817,432	7.71%	30,024,943	8.81%
2009	130,063,605	99,474,959	-1.33%	30,588,645	1.88%
2010	132,435,478	103,189,963	3.73%	29,245,515	-4.39%
2011	125,018,979	99,323,620	-3.75%	25,695,360	-12.14%
2012	127,028,247	98,599,339	-0.73%	28,428,908	10.64%
2013	136,083,657	108,957,975	10.51%	27,125,683	-4.58%
2014	135,594,545	108,746,728	-0.19%	26,847,817	-1.02%
2015	135,709,563	104,202,323	-4.18%	31,507,241	17.35%
2016	143,718,256	113,045,828	8.49%	30,672,428	-2.65%
2017	144,563,563	113,200,804	0.14%	31,362,759	2.25%
Average 2007 to 2016			2.04%		3.08%



# School Operating VS. Enrollment

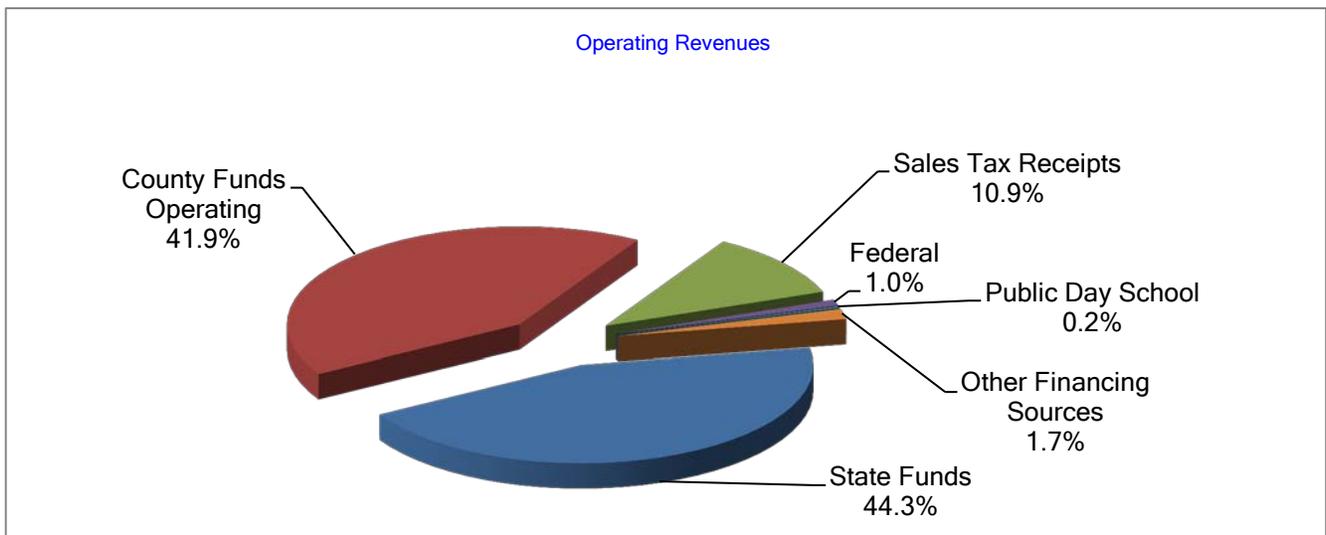
Estimated school average daily membership (ADM) for Fiscal Year 2017 is 27,850 and a school operating budget of \$313.0 million (includes total operating budget, debt service, and grants fund).



# School Operating Fund

Stafford County FY17 Adopted Budget

	FY2015 Actual	FY2016 Adopted Budget	Adopted Budget	FY2017 Change '16 to '17	
<b>Revenues</b>					
State Funds	\$111,952,644	\$113,262,270	\$119,425,917	\$6,163,647	5%
County Funds Operating	103,735,323	112,527,828	112,682,804	154,976	0%
Sales Tax Receipts	26,913,398	27,616,298	29,250,684	1,634,386	6%
Federal	2,560,419	2,306,725	2,705,919	399,194	17%
Public Day School	467,000	518,000	518,000	0	0%
Other Financing Sources	2,411,963	3,293,970	4,569,334	0	0%
School Bus Cash Capital	0	209,000	0	(209,000)	-100%
Prior Year Carryforward	0	1,150,000	0	(1,150,000)	-100%
<b>Total</b>	<b>\$248,040,747</b>	<b>\$260,884,091</b>	<b>\$269,152,658</b>	<b>\$8,268,567</b>	<b>3%</b>

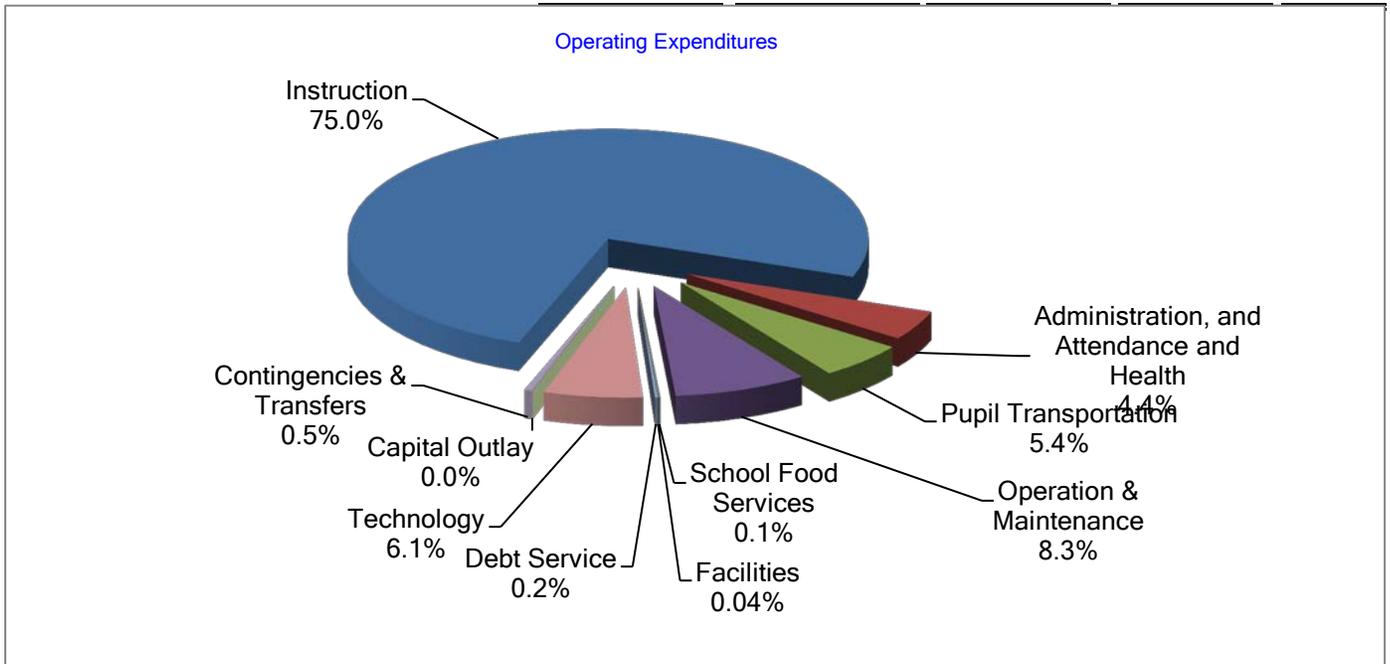


Fund Balance, Beginning of Year	\$6,086,653	\$5,514,564	\$5,514,564	\$0	0.00%
Fund Balance, End of Year	\$8,749,462	\$5,514,564	\$5,514,564	\$0	0.00%

# School Operating Fund

Stafford County FY17 Adopted Budget

	FY2015 Actual	FY2016 Adopted Budget	FY2017 Adopted Budget	FY2017 Change '16 to '17	
<b>Expenditures</b>					
Instruction	\$181,105,312	\$193,111,854	\$201,942,315	\$8,830,461	4.6%
Administration, and Attendance and Health	10,448,126	11,592,520	11,737,597	145,077	1.3%
Pupil Transportation	12,923,044	14,802,788	14,629,058	(173,730)	-1.2%
Operation & Maintenance	19,888,292	23,398,203	22,271,374	(1,126,829)	-4.8%
School Food Services	212,545	222,931	224,340	1,409	0.6%
Facilities	100,323	99,000	99,000	0	0.0%
Debt Service	471,040	832,858	466,909	(365,949)	-43.9%
Technology	14,668,467	15,823,937	16,510,132	686,195	4.3%
Capital Outlay	4,437,100	0	0	0	0.0%
Contingencies & Transfers	1,123,689	1,000,000	1,271,934	271,934	27.2%
<b>Total</b>	<b>\$245,377,938</b>	<b>\$260,884,091</b>	<b>\$269,152,658</b>	<b>\$8,268,567</b>	<b>3.2%</b>

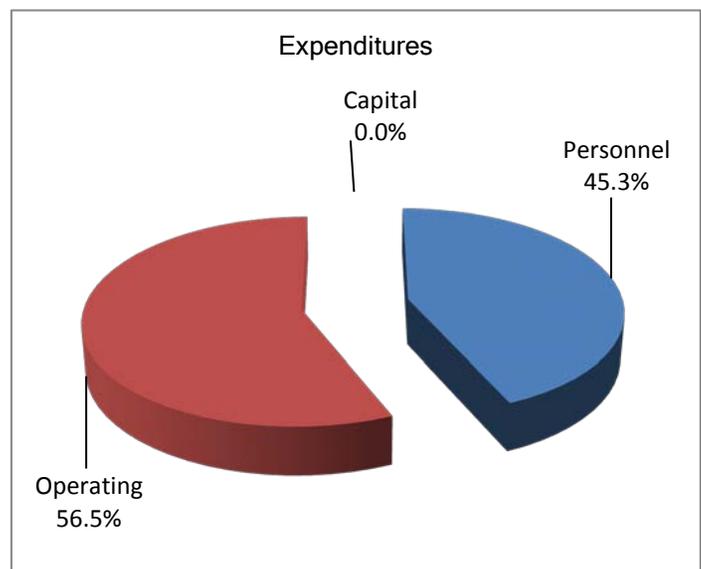
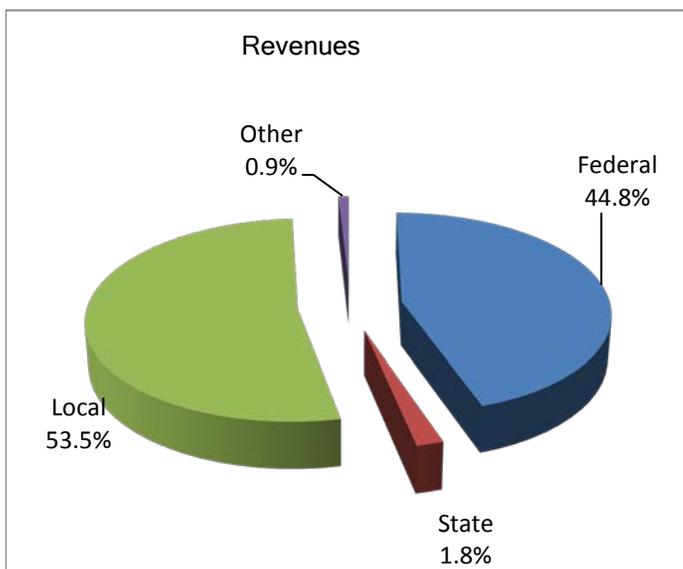


# School Nutrition Services Fund

Stafford County FY17 Adopted Budget

	FY2015 Actual	FY2016 Adopted Budget	Adopted Budget	FY2017 Change '16 to '17	
<b>Revenues</b>					
Federal	\$5,503,469	\$5,823,602	\$6,047,500	\$223,898	3.84%
State	206,182	259,708	248,000	(11,708)	-4.51%
Local					
Lunch Sales	4,528,410	4,831,350	4,840,000	8,650	0.18%
A-la-carte	1,578,508	1,845,000	1,675,000	(170,000)	-9.21%
Breakfast Sales	460,386	512,500	510,000	(2,500)	-0.49%
Expenditure Refunds	19,893	109,000	56,000	(53,000)	100.00%
<b>Total</b>	<b>\$6,587,197</b>	<b>\$7,297,850</b>	<b>\$7,081,000</b>	<b>(\$216,850)</b>	<b>-2.97%</b>
From School Operating Fund	\$0	\$16,000	\$0	\$0	0.00%
Other	97,075	257,211	119,500	(137,711)	0.00%
<b>Total</b>	<b>\$12,393,923</b>	<b>\$13,654,371</b>	<b>\$13,496,000</b>	<b>(\$158,371)</b>	<b>-1.16%</b>
<b>Expenditures</b>					
Personnel	\$5,367,049	\$6,178,187	\$5,869,766	(\$308,421)	-4.99%
Operating	6,389,237	7,472,184	7,626,234	154,050	2.06%
Capital	61,174	4,000	0	(4,000)	-100.00%
<b>Total</b>	<b>\$11,817,460</b>	<b>\$13,654,371</b>	<b>\$13,496,000</b>	<b>(\$158,371)</b>	<b>-1.16%</b>
<b>Fund Balance, Beginning of Year</b>	\$2,805,843	\$3,382,306	\$3,382,306	\$0	0.00%
<b>Fund Balance, End of Year<sup>(1)</sup></b>	\$3,382,306	\$3,382,306	\$3,382,306	\$0	0.00%

<sup>(1)</sup> The ending fund balance for FY2015 is the stated fund balance from the Stafford County Public Schools Comprehensive Annual Financial Report



# School Construction Fund

Stafford County FY17 Adopted Budget

Funds are budgeted and appropriated when projects and the funding sources are approved. These funds may be carried over to the next fiscal year until the project is complete.

Revenues	FY2015	FY2016	FY2017	Change	
	Actual	Adopted Budget	Adopted Budget	'16 to '17	
VPSA Bond Funding	\$24,868,930	\$0	\$0	\$0	0.00%
Proceeds from Capital Lease	\$2,125,000	0	0	0	
VPSA Interest	36,892	18,480	18,480	0	0.00%
Transfer from General Fund	2,593,913	0	0	0	0.00%
Transfer from Other Funds	500,000	0	0	0	
Other	94,552	110,000	110,000	0	0.00%
<b>Total</b>	<b>\$30,219,287</b>	<b>\$128,480</b>	<b>\$128,480</b>	<b>\$0</b>	<b>0.00%</b>
<b>Expenditures</b>					
Personnel	\$344,908	\$128,480	\$128,480	\$0	0.00%
Operating	2,958,370	0	0	0	0.00%
Capital	44,371,317	0	0	0	0.00%
<b>Total</b>	<b>\$47,674,595</b>	<b>\$128,480</b>	<b>\$128,480</b>	<b>\$0</b>	<b>0.00%</b>
<b>Fund Balance, Beginning of Year</b>	<b>\$35,659,542</b>	<b>\$18,204,234</b>	<b>\$18,204,234</b>	<b>\$0</b>	<b>0.00%</b>
<b>Fund Balance, End of Year <sup>(1)</sup></b>	<b>\$18,204,234</b>	<b>\$18,204,234</b>	<b>\$18,204,234</b>	<b>\$0</b>	<b>0.00%</b>

<sup>(1)</sup> The ending fund balance for FY2015 is the stated fund balance from the Stafford County Public Schools Comprehensive Annual Financial Report

# Schools Grants Fund

Stafford County FY17 Adopted Budget

Grant funds are budgeted and appropriated when a grant is authorized. These funds may be carried over to the next fiscal year until the grant is complete.

Revenues	FY2015 Actual	FY2016 Adopted Budget	FY2017 Adopted Budget	Change '16 to '17	
Federal Funds	\$9,343,171	\$9,320,555	\$9,464,789	144,234	1.55%
State Funds	422,870	336,308	311,180	(25,128)	-7.47%
Contingency	0	2,500,000	2,500,000	0	0.00%
Other Funds	257,327	178,656	185,741	7,085	0.00%
<b>Total</b>	<b>\$10,023,368</b>	<b>\$12,335,519</b>	<b>\$12,461,710</b>	<b>\$126,191</b>	<b>1.02%</b>

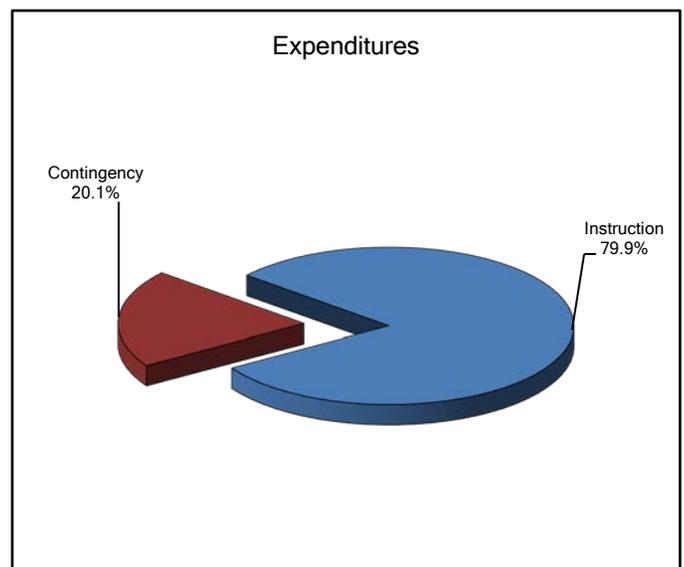
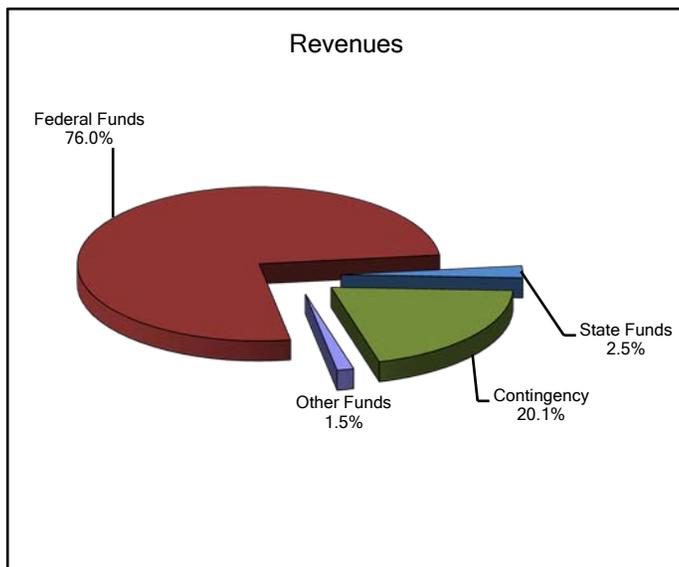
## Expenditures

Instruction	\$9,689,141	\$9,835,519	\$9,961,710	\$126,191	1.28%
Contingency	0	2,500,000	2,500,000	0	0.00%
Capital Outlay	105,536	0	0	0	0.00%
Technology	207,396	0	0	0	0.00%
Other	7,018	0	0	0	0.00%
<b>Total</b>	<b>\$10,009,091</b>	<b>\$12,335,519</b>	<b>\$12,461,710</b>	<b>\$126,191</b>	<b>1.02%</b>

<b>Fund Balance, Beginning of Year</b>	\$104,987	\$119,264	\$119,264	\$0	0.00%
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<b>Fund Balance, End of Year<sup>(1)</sup></b>	\$119,264	\$119,264	\$119,264	\$0	0.00%
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<sup>(1)</sup> The ending fund balance for FY2015 is the stated fund balance from the Stafford County Public Schools Comprehensive Annual Financial Report



# Schools Workers Compensation Fund

Stafford County FY17 Adopted Budget

	FY2015 Actual	FY2016 Adopted Budget	Adopted Budget	FY2017 Changes '16 to '17	
<b>Revenues</b>					
Transfer from Other Funds	\$567,962	\$564,713	\$661,272	\$96,559	17%
<b>Total</b>	<b>\$567,962</b>	<b>\$564,713</b>	<b>\$661,272</b>	<b>\$96,559</b>	<b>17%</b>
<b>Expenditures</b>					
Workers Compensation	\$307,616	\$564,713	\$661,272	\$96,559	17%
Personnel	84,805	0	0	0	0%
<b>Total</b>	<b>\$392,421</b>	<b>\$564,713</b>	<b>\$661,272</b>	<b>\$96,559</b>	<b>17%</b>
<b>Net Assets, Beginning of Year</b>	\$795,073	\$970,614	\$970,614	\$0	0%
<b>Net Assets, End of Year<sup>(1)</sup></b>	\$970,614	\$970,614	\$970,614	\$0	0%

<sup>(1)</sup> The ending net position for FY2015 is the stated net assets from the Stafford County Public Schools Comprehensive Annual Financial Report

# Schools Health Benefits Fund

Stafford County FY17 Adopted Budget

	FY2015 Actual	FY2016 Adopted Budget	Adopted Budget	FY2017 Changes '16 to '17	
<b>Revenues</b>					
Charges for Services	\$31,816,430	\$32,789,981	\$31,793,321	(\$996,660)	-3%
Transfers from Other Funds	162,745	0	0	0	0%
Interest	5,298	5,000	6,000	1,000	0%
Prior Year Fund Balance	0	1,803,587	951,490		
<b>Total</b>	<b>\$31,984,473</b>	<b>\$34,598,568</b>	<b>\$32,750,811</b>	<b>(\$1,847,757)</b>	<b>-5%</b>
<b>Expenditures</b>					
Personnel	\$150,103	\$171,982	\$171,107	(\$875)	-1%
Operating	31,425,842	34,426,586	32,579,704	(1,846,882)	-5%
Transfers to Other Funds	0	0	0	0	#DIV/0!
<b>Total</b>	<b>\$31,575,945</b>	<b>\$34,598,568</b>	<b>\$32,750,811</b>	<b>(\$1,847,757)</b>	<b>-5%</b>
<b>Net Assets, Beginning of Year</b>	(\$11,815,808)	(\$11,407,280)	(\$11,407,280)	\$0	0%
<b>Net Assets, End of Year<sup>(1)</sup></b>	(\$11,407,280)	(\$11,407,280)	(\$11,407,280)	\$0	0%

<sup>(1)</sup> The ending net position for FY2015 is the stated net assets from the Stafford County Public Schools Comprehensive Annual Financial Report

# Stafford County School Facilities

Stafford County FY17 Adopted Budget

