

BOARD OF SUPERVISORS

MONTHLY STATISTICAL REPORT

January 2014



December Progress Report

Fiscal Responsibility

- Bond rating upgraded; working toward AAA
- Of all the counties and cities in Virginia, Stafford is the only one without boat, airplane, machinery and tools, and BPOL taxes.



Public Safety

- Public Safety Staffing Plan complete
- CPR certification underway as a result of Gwyneth's Law
- Implementing Computer Aided Dispatch System



Education

- Renovations underway at Grafton Village
- Stafford High School Rebuild underway
- Public Day School expansion

Infrastructure

- 13 projects were completed; 11 under construction, and 11 under design
- Stormwater Management Mandates



Economic Development



- Technology & Research Center land purchased
- JLUS draft report completed
- 24 commercial projects totaling 550,000 sf in planning and construction
- Dark Fiber event held January 9
- Zoning Ordinance rewrite
- Economic Development 10-Point Plan
- Germanna campus

Service Excellence

- 350th Anniversary events underway
- Citizens Assistance volunteers save more than \$1 million in CY13
- Armed Services Memorial Commission to honor military service members
- Hansen 8— Implementing land use information system upgrades



Quick Stats

	2008	2013	% Change
Population	121,736	137,903	13.3%
Businesses	2,256	2,340	3.6%
Jobs	35,000	38,000	8.6%

- Lowest per capita cost among peer localities
- Non Public Safety staffing levels the same as 2004 staffing levels
- Homeowners real estate tax bill down 14% (inflation adjusted), FY08-FY14



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To: Board of Supervisors

From: Cathy Vollbrecht
Director of Communications

Subject: January Monthly Statistical Report

Date: January 15, 2014

A few notes about this month's report:

- To keep the public updated on accomplishments each month, the Board Report will now include a Progress Report on what's been completed, underway or in the planning stages. The first Progress Report is on page 3 and summarizes 2013 activities.
- Stafford held an investiture ceremony in December for new and returning Board of Supervisors members. See a photo from the ceremony on page 4.
- More than 4,300 citizens and visitors helped kick off Stafford County's 350th Anniversary at *Celebrate Stafford 350*. For photos, see page 4.
- Sales tax and residential permit requests are up. See more on page 7.
- Curtis Park Pool is in the middle of a facelift this winter. To see details, visit page 15.
- Staff members and volunteers answered more than 2,000 phone calls in December and helped more than 2,300 visitors at the Administration Center and Judicial Center. Statistics are available on page 51.

Please let me know if you have any questions.



Special Events



Investiture for New and Re-elected Supervisors on December 10, 2013

Pictured, from left to right: Laura Sellers, Garrisonville District; Meg Bohmke, Falmouth District; Paul Milde, Aquia District; and Gary Snellings, Hartwood District.



Celebrate Stafford 350

The first event of Stafford's 350th Anniversary was held on January 4. More than 4,300 people enjoyed ice skating, a history tent, history trees decorated by Stafford's schoolchildren, and live entertainment.



Celebrate Stafford 350

Former Patawomeck chief Robert Green prepares to cut a 350th happy birthday cake. Behind him stand some "famous" folks who visited for the day, as well as schoolchildren who brought items for a time capsule.



**Social Media December 10, 2013 – January 13, 2013
Stafford County Government**

 <p>Facebook (Stafford County Government) – 1,137 likes or people following our page. In the last month we gained 18 new followers. Total Facebook users reached for the month was 9,268, an increase of 2,730 or 42%.</p>			
Date	Top Posts	Reach*	Shares**
1/02/14	“From SCPS - All Stafford County Public Schools will open two hours late tomorrow, January 3. There will be no A.M. preschool classes.”	2,202	28
1/06/14	“Due to the expected severe cold weather, all Stafford County Public Schools will be closed Tuesday, January 7, 2014.”	1,991	24
1/10/14	“Stafford County Schools will be closed today, Friday, January 10, 2014. Code 2 for employees..”	908	1

*Reach - The number of people to see a post.

**Share – The number of people who shared your information on their page.

 <p>Twitter (Stafford County) – 1,509 people following our page. In the last month, we gained 83 new followers, an increase of 6%.</p>	
Statistics	
A “tweet” is a post or blog that goes out via the computer or by cell phone. From December 10 – January 13, we tweeted 109 tweets.	
144 people re-tweeted our tweets regarding press releases, meetings, cancellations, and school closings.	



Service Excellence

What Our Customers Are Saying About Us

Community Development Services Center

A citizen wrote to praise Kelly Stevenson of the Community Development Services Center (CDSC). The citizen and her husband were building a house and acting as the general contractors. They described Kelly as “nothing but amazing in responding to our inquires on the status of the application, as well as pointing us to the right point of contact to provide us with assistance in answering any questions.” They said Kelly’s support during the process was integral to their success as well and helped them keep their sanity.

Community Development Services Center

In an email, former Supervisor Bob Gibbons complimented Ginny Adams of the CDSC on her work with one of his employees. The employee was distraught, trying to get information on the status of a home she had purchased. Mr. Gibbons wrote that Ginny dropped everything and helped the young woman obtain the information. Mr. Gibbons said, “This is what makes the difference in Stafford, we have never lost that touch in taking care of residents.”

350th Kickoff

Comments from the 350th Anniversary Facebook page regarding the 350th Anniversary kickoff event *Celebrate Stafford 350*: “Great job!! Congrats to everyone that worked hard on this event! We thoroughly enjoyed every minute!”; and “It was a wonderful success. Great fun. Nice people. Even with the cold, there were a lot of people who showed up to celebrate Stafford's 350.”

The Board of Supervisors has set specific priorities for Stafford County geared toward making our community a high quality place for people to live, work and raise a family. The priorities are Education, Public Safety, Infrastructure, Economic Development and Service Excellence, all encompassed by an overall theme of Fiscal Responsibility and Reducing the Tax Burden.

The priority of Service Excellence is a reflection of the Board’s commitment to providing the highest quality of customer service to our citizens, businesses, visitors and all other customers of Stafford County. Stafford employees pride ourselves in going above and beyond to take care of all of our customers. This section reflects examples of how our employees support Service Excellence.



Principles of Responsible and Accountable Government

*Maintain a balanced budget * Maintain a AA+ bond rating * Fully fund our pension liability including full implementation of the state's pension reform whereby employees pay approximately one-third of their pension costs * Borrow money only for capital projects and borrow under strict debt limitations * Maintain Reserves (12% undesignated fund balance; Reserve for capital projects; Rainy Day Reserve (for unforeseen circumstances); Stafford Opportunity Fund (for economic development projects) * Report to the Board on costs savings and efficiencies * Estimate revenues very conservatively * Spend less than adopted budgets * Maintain lowest per capita expenditures among peer localities * Monitor expenses and revenues weekly * Consistently use innovative practices to run government as efficiently as possible * Provide monthly financial report to the community*

Savings and Efficiencies

Citizens Assistance and Volunteer Services reports that between January 1, 2013 and December 31, 2013, our Citizens Assistance volunteers gave a total of 40,674 hours of service to the County. This translates to a savings of **\$1,057,524!** More than 150 volunteers serve in a number of roles in County offices, including greeting visitors, filing, and answering phones in the 311 Call Center.

Sign of the Times

- October and November sales tax numbers were up 3.0% for fiscal year 2014 compared to the same period in FY2013. For all of FY14 compared to all of FY13, sales tax is up by 3.6%, more than for each of our surrounding localities.
- Last year's permit numbers point to an eight-year-high for residential permit applications. A total of 1,042 permit applications were submitted compared to 707 in 2012.

FY2014 Adopted Budget

The Board approved the FY2014 Budget on April 23, 2013.

Key Facts

- Residential real estate taxes down 14% over 6 years (inflation-adjusted)
- Staffing levels the same as 2005
- Stafford maintains lowest cost per capita compared to our six peer localities
- Reserves fully funded
- 31 capital projects underway – more than at any other time in our history
- Eliminated three taxes: personal property tax on boats; machinery and tools tax; and motor vehicle carrier tax.



2014	
Chichester Park	Crow's Nest Nature Preserve
Grafton Village Elementary School Renovation	Interstate 95 Express Lanes from Garrisonville Road to Beltway
Rocky Pen Run Reservoir	Staffordboro Commuter Parking Lot
Trailblazing Signs	Curtis Park Pool Renovations
Courthouse Streetscape	
2015	
Mountain View Road Improvements, Phase I	Poplar Road Improvements, Phase I
Embrey Mill Park/Indoor Recreation Facility	Belmont-Ferry Farm Trail, Phase 4, Pratt Park to the Chatham Bridge
Mountain View Road Improvements, Phase II	Poplar Road Improvements, Phases II and III
Falmouth Intersection Improvements	Garrisonville Road/Onville Road Turn Lane Improvement
Second Right Turn Lane at Route 1 and Garrisonville Road	Stafford High School
2016	
Truslow Road Improvements	Garrisonville Road Widening
Brooke Road Safety Improvements	Enon Road Widening
Ferry Road Improvements	Courthouse Road West Widening
Route 17 Widening	

Projects Under Construction in White

Projects Under Design in Yellow

State Projects in Blue



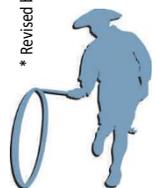
Finance – Revenues and Expenditures

Stafford County General Fund Revenue/Expenditure Report FY 2013 through November 30, 2013

	Expenditures		Revenue		
	Revised Budget *	Actual	Budget	Actual	
					%
General Government:					
Board of Supervisors	\$ 615,243	\$ 256,638	\$ 41.7%	\$ -	-
Central Rapp Regional Library	4,813,859	2,406,930	50.0%	11,895	32.1%
Commissioner of Revenue	2,588,833	1,027,464	39.7%	83,119	32.9%
Commonwealth Attorney	2,833,746	1,140,057	40.2%	376,857	31.8%
Comprehensive Services Act	5,089,619	1,363,354	26.8%	138,022	5.3%
Cooperative Extension	163,657	46,239	28.3%		
Corrections	7,932,757	4,175,684	52.6%	230,506	49.3%
County Administration	1,047,216	433,766	41.4%		
County Attorney	1,206,742	345,029	28.6%		
Courts	1,831,241	705,498	38.5%	529,019	36.4%
Econ Devel & Legislative Affairs	1,137,967	443,988	39.0%		
Finance and Budget	1,495,791	639,311	42.7%		
Fire and Rescue	14,606,446	5,401,483	37.0%	889,430	38.0%
Human Resources	399,436	151,021	37.8%		
Information Technology	2,328,103	875,140	37.6%	6,137	37.4%
Non-Departmental	2,045,762	836,414	40.9%		
Parks, Recreation & Comm Facilities	11,196,577	4,213,694	37.6%	722,322	36.1%
Partner Agencies	1,528,423	901,893	59.0%	13,050	43.5%
Planning and Zoning	2,519,655	890,174	35.3%	768,271	52.4%
Public Works	4,838,973	1,742,314	36.0%	1,408,359	48.9%
Registrar and Electoral Board	436,630	198,206	45.4%		
Sheriff	24,079,558	9,485,116	39.4%	2,211,046	29.4%
Social Services	6,401,946	2,313,979	36.1%	1,601,989	32.1%
Treasurer	1,941,269	670,474	34.5%	281,778	59.0%
Total General Government	103,079,449	40,663,866	39.4%	9,271,800	33.4%

Exp includes annual VACO membership, meeting broadcast svcs
 Exp includes 1st & 2nd qtr approp to Regional Library
 1-month lag in receipt State Comp Bd reimbursements
 1-month lag in receipt State Comp Bd reimbursements
 1-month lag in program exp; 3-month lag in State reimbursement;
 Exp includes 1st & 2nd qtr approp to Regional Jail/Juv Ctr plus debt svc; Rev includes qtrly PILOT, VACCA and jail admission fees
 1-month lag in receipt State Comp Bd reimbursements
 2-month lag in receipt of ambulance transport fees; other rev is inspection/permit fees
 Rev is GIS maps and digital plat fees
 Exp includes annual insurance premiums - VaCORP/VFS
 Rev includes seasonal program fees
 Exp is 1st & 2nd qtr appropriation to Community Agencies, Small Agencies paid 100%
 ; Rev is well/septic permits
 Application activity
 Application activity
 Exp for Nov general election; Rev based on Mar-Feb year and is received in June
 1-month lag in receipt State Comp Bd reimbursements

* Revised budget amount includes encumbrances and commitments carried forward from FY13, additional appropriations approved by the Board of Supervisors, and miscellaneous grants

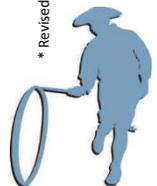


Finance – Revenues and Expenditures

Stafford County General Fund Revenue/Expenditure Report FY 2013 through November 30, 2013

	Expenditures		Revenue		%	%	
	Revised Budget *	Actual	Budget	Actual			
Capital Outlay	\$ 3,767,921	\$ 356,610	\$ 252,000	\$ 62,397	9.5%	24.8%	Software upgrades, Sheriff's vehicles. Actual revenues to date from Tech Fees
Debt Service	11,119,790	4,517,974	500,006		40.6%		Principal & interest 2006 Lease Revenue Bonds and Commun System Master Lease
Transfer to Other Funds	3,502,000	3,502,000			100.0%		Economic Development Land purchase - \$ 3.4M acquire OCC property & \$ 102K Jail Demo
Total County	121,469,160	49,040,450	28,517,235	9,334,197	40.4%	32.7%	
Local School Funding:							
Operations	104,098,575	30,116,912			28.9%		Operating transfer thru October 2013
Debt Service	24,729,510	21,626,236			87.5%		VPSA Bonds principal and interest/Literary Loans
Construction	2,847,000	-			0.0%		
Total Local School Funding	131,675,085	51,743,148			39.3%		
Total	\$ 253,144,245	\$ 100,783,598	28,517,235	9,334,197	39.8%	32.7%	
General Revenue:							
Real Estate Taxes			145,371,700	27,482,363	18.9%		Taxes due Dec & June.
Personal Property Taxes			32,836,500	7,723,945	23.5%		Taxes due Dec & June.
Penalties and Interest			2,030,500	548,387	27.0%		Assessed when delinquency is paid
Sales Tax			11,345,000	2,833,988	25.0%		2-month lag in receipt of State funds
Consumer Utility Tax			7,778,400	2,091,668	26.9%		2-month lag in receipt of State funds for communications taxes, also includes consumer electric/gas and PEG fees
Motor Vehicle Licenses			2,245,000	190,722	8.5%		vehicle license fees due with June pers prop taxes
Bank Stock Taxes			355,000				revenue received May/June based on previous year local deposits held
Recordation and Property Transfers			2,741,000	1,017,546	37.1%		1-month lag in reporting from Clerk of Court
Meals Taxes			6,340,000	2,176,477	34.3%		lag due to accrual of meals tax revenue
Other Local Taxes			41,800	13,278	31.8%		short-term rental taxes due quarterly
Use of Money and Property			15,800	1,333	8.4%		1-month lag in receipt; also includes disbursement of interest on developer securities
Other Local Revenue			2,152,562	739,320	34.3%		receipts for misc on-demand items
Intergovt Non-Categorical			12,905,800	7,215,987	55.9%		receipts due in August, Nov, and June
Total General Revenues			226,159,062	52,035,014	23.0%		
Total General Fund	\$ 253,144,245	\$ 100,783,598	254,676,297	\$ 61,369,211	39.8%	24.1%	percent of revenue excluding use of Fund Balance
			9,104,486				Fund Balance used for encumbrance/commitment rollovers, \$ 3.4M was for OCC
			\$ 263,780,783				Land Purch

* Revised budget amount includes encumbrances and commitments carried forward from FY13, additional appropriations approved by the Board of Supervisors, and miscellaneous grants



Thru December 31, 2013

COUNTY OF STAFFORD, VIRGINIA
PROFFER
EXECUTIVE REPORT

FY 2014, QTR 2

Project	Schools	Roads	Parks	Libraries	General Government	Fire & Rescue	Government Center	Landfill	Water & Sewer	Jails
Amyclae										
Aquia Town Center										
Arbor Glen		21,570.00								
Augustine		74,358.75								
Augustine 5A & 7		58,748.78								
Augustine No. Section 5A	2,870.29	32,903.20		0.76	0.01		0.87	0.99		
Austin Ridge		(0.33)								
Azalea Woods										
Beau Ridge		(0.37)								(0.07)
Bells Run, Section 2B	4,000.00		800.00							
(* New in fy 09 q2)	0.12	60,792.82								
Berkshire	32,036.66		15,865.54	5,583.90	1,802.51		4,233.59	6,672.87		
Brenwood Estates		177.00								
Butest-8 Blake Way	15,179.00	3,656.00	889.00	407.00		288.00				
Cardinal Forest		32,500.00								
Celebrate Va No Retirement	1,515,665.97		32,119.02	46,433.80		108,039.82				
Claborne Manor (The Gables)		19,751.00								
Coniel										
Embrey Mill	121,685.00		550,000.00			5,700.00				
England Run N- Sr Housing		11,000.00								
Falls Run Village- AKA England Run N		18,160.71			(0.18)		(0.28)			
Glenwood Constr- Mae Locklear	0.11									
Little Falls		3,400.00								
MLR Associates (O08-66)		35,000.00							(0.50)	
North Stafford Corporate Park		25,000.00								
Quantico Corporate Center		25,000.00								
Robert & Iva Cate		946.00								
Serena Forest		12,756.35								
Sky Terrace		11,500.00								
Scouting-Clear Spring Ln	126,500.00									
Scouting-Cool Brook Ln	73,986.88	17,820.40	4,333.24	1,983.84		1,306.32				
Scouting-43 Queenstand Dr	5,500.00	500.00								
St. georgias Estates		52,500.00								
Stafford Lakes		150,000.00								
Stafford Meves L.P.		39,000.00								
Stafford Nursing Home		302,146.86		0.32	0.18	36,732.38				
Sullivan Auto Trading		2,800.00								
Tamariene (Brooke Hill)		134,400.00								
West Hampton Village	57,494.06		13,980.33	6,400.42		4,214.60				
Whitson's Ridge	238,704.31	10,000.00								
Whitson's Run										
Widewater Beach	0.23					0.16				
Windsor Forest		11,000.00								
Woodleigh		13,000.00								
Woodmont		36,915.20								
Total active Projects	620,572.60	2,766,462.60	618,067.13	60,810.04	1,802.52	156,261.28	4,234.18	6,673.86	(0.50)	(0.07)



In 2011, the Board of Supervisors adopted an Economic Development 10-Point Plan, with the goal of providing a more desirable community with an excellent business climate, conducive to increased investment by the private sector and the expansion of job opportunities for its citizens, a world class school system, modern public safety services ensuring a safe community, and with abundant and adequate parks and recreation amenities.

Issue One

Improve overall fiscal competitiveness.

Issue Two

Enact business friendly policy initiatives.

Issue Three

Improve Stafford's ability to attract and retain a high quality workforce.

Issue Four

Improve Stafford's transportation and public safety infrastructure.

Issue Five

Accelerate redevelopment activities.

Issue Six

Create opportunities to gain more input on economic development policies from the private sector.

Issue Seven

Enhance small business assistance programs.

Issue Eight

Create economic development incentive programs.

Issue Nine

Reinvigorate the Business Retention and Expansion (BRE) initiative.

Issue Ten

Enhance economic development marketing plan.



Economic Development 10-Point Plan Update

With the Board's formal adoption of the Economic Development 10-Point (ED10) Plan in September 2011, full implementation of associated actions and tasks is underway. Since the last monthly report to the Board, work continued on the following issue areas of the ED10 Plan:

- New Jersey-based Somerset Property Trust met with Economic Development to discuss their prospective plans for the redevelopment of the Town Center at Aquia. Somerset is under contract to purchase the commercial portions of the 36-acre project. Initial plans include building a state-of-the-art multiplex Regal Cinema and a larger Rite Aid. Somerset spokesmen envision a full-service hotel in the future with ground-level fitness, restaurant and meeting space. With the opening of the ramps to the Interstate 95 Hot Lanes north of Route 610 in 2014, building another high-rise office building with additional ground-level retail is possible. **(Issue 2c, 10a)**
- The Federal Highway Administration (FHWA) has started work on the design and construction of improvements to the intersection of U.S. Route 1 and Telegraph Road in the **Boswell's Corner Redevelopment Area**. The 2005 Base Realignment and Closure (BRAC) Commission redeployments created sufficient additional traffic through this intersection to warrant improvements which are being fully funded by federal Defense Access Roads program funds. Current estimates indicate the improvements will cost around \$4 million. Economic Development hosts the management and coordination meetings for this project at the Stafford Technology and Research Center. Economic Development has also reached out to potentially affected land owners to assist if needed. **(Issue 5)**
- Economic Development staff continues to reach out to property owners within the Interstate 95/Courthouse Road interchange area within the **Courthouse Redevelopment Area**. Staff has met with several property and business owners to help them understand the impacts of the redesign of the interchange on their properties. Staff is also working on a draft conceptual development plan for the area bounded by Courthouse Road, Jefferson Davis Highway and Hospital Center Boulevard. Once drafted, staff plans to meet with affected land owners to seek their thoughts and suggestions on ways to move the Redevelopment vision forward. **(Issue 5)**
- Economic Development staff continues to work with business owners within the **Falmouth Redevelopment Area** as construction of improvements to the U.S. Route 1/U.S. Route 17 intersection proceed. **(Issue 5)**
- Economic Development staff continues to work with property owners with vacant residential structures on commercial parcels along Warrenton Road in the **Southern Gateway Redevelopment Area**. Staff has offered assistance with planning future development, to include removal of the vacant structures. Most of the property owners have responded and talks are underway on how best to proceed. Plans are underway to meet collectively with affected land owners. **(Issue 5)**
- The newly organized Business Advisory Committee met in the Stafford Hospital Board Room. The Committee advises on Stafford's Economic Development efforts by engaging business leaders on specific matters that impact business attraction, expansion and retention. The meeting included an economic development overview and discussion focused on planned marketing efforts for 2014. **(Issue 6a)**



Economic Development 10-Point Plan Update

- The George Mason University Center for Regional Analysis and Chmura Economic and Analytics provided a demonstration of their Virginia Department of Defense (DOD) Procurement Economic Impact Evaluation Model. Economic Development staff participated in the workshop which introduced this new economic “power tool” that measures workforce and economic impacts of procurement contracting in the Commonwealth. The model is designed to assess changes in DOD outlays and identify trends by sector and locality. The model supports research for Economic Development education, marketing, and workforce applications. **(Issue 10b)**
- Representatives of Stafford County Economic Development and the Fredericksburg Regional Alliance met with dozens of retailers, developers, tenant representatives at the International Council of Shopping Center’s New York National Conference and Deal Making. This Board of Supervisors supported initiative is meant to enhance our visibility and engage with the retail industry to increase the attraction of new retail businesses. Nearly 7,600 people attended the conference. In addition to active networking at over 450 booths, meetings were held with specific retailers the community desires to have located within the County. **(Issue 10b)**
- The new tourism brochure was completed in December and has been sent to the printer. This print product doubled in size and includes a detailed map indicating the complete list of lodging opportunities in the county as well as many new images of our diverse attractions and outdoor recreational opportunities. It is a promotional piece that will reside in every welcome center in Virginia (along the interstates) and more than 50 local/regional visitor centers throughout the Commonwealth. The regional tourism Visitor Guide was reviewed and updated for 2014. This product is used to promote individual attractions, restaurants, lodging, outdoor recreation, battlefields, wineries, etc.
- The gingerbread houses at Ferry Farm brought many visitors in December. Channel 5 (FOX News) started their morning with a visit to Ferry Farm and provided a live broadcast with interviews of the staff at Ferry Farm as well as County staff member, Sarah Kirkpatrick. Sarah was there to support our efforts and was introduced on-camera for an interview.
- Potomac Point Winery was featured in the magazine, Wine Enthusiast, as a location for a great place to celebrate the New Year! Potomac Point Winery was among only eight wineries featured from all over the country for a great place to ring in the New Year. To see the article, please visit www.winemag.com.
- The Celebration is now upon us! The 350th Anniversary was kicked off by more than 4,300 visitors on January 4 at Stafford Marketplace. The next signature event is Founder’s Day on Saturday, May 3, 2014. For complete information about our year-round activities for the dozens of programs and merchandising opportunities, visit www.Stafford350.com.



2009 Parks and Recreation Bond Referendum Projects Underway

PROJECT	Chichester Park
Description	Baseball/softball complex
Project Budget Amount	\$9,514,000
Completion Date of Construction Phase	June 2014
Current Projected Completion Date of Project	2014
Recent Activity	The construction contract award was approved by the Board of Supervisors on April 23 to build all five baseball/softball fields. Notice to Proceed was issued May 20th. Grading of the small baseball/softball fields is 100% complete. Installation of irrigation lines for the small fields is complete. Infield mix and topsoil have been placed on the small fields. Poles for the nets are 90% complete. Field lights are 80% complete. Waterlines have been installed in the park. Installation of electrical conduits along the entrance road is complete. Curbs, sidewalks, and gravel base of the entrance road are complete to the parking area. Footers and slab for the concession stand/ restroom have been poured and exterior block walls are being erected. Storm and sanitary sewer lines are 75% complete. Small parking lot has curbs and the stone base is installed.



Chichester Concession Building



2009 Parks and Recreation Bond Referendum Projects Underway

PROJECT	Curtis Park Pool
Description	Renovate the existing outdoor pool
Project Budget Amount	\$1,500,000
Completion Date of Construction Phase	May 2014
Current Projected Completion Date of Project	May 2014
Recent Activity	The Board approved the construction contract award at their July 2 meeting. Work began on September 9 th . Demolition of the pool gutter, plaster, limited areas of the deck and piping and filter room equipment is complete. Installation of new piping from the surge tank to the filter room and distribution lines to the pool is complete. The concrete for the new handicapped ramp, grade beam repairs, and new main drains has been poured. The gutter has been installed and grouted. The new pool filters and pumps are being installed. The Board approved the renovation of the wading pool on November 19. The contract change order for the wading pool has been issued to the contractor. Contractor has scheduled work for the wading pool to begin within two weeks.



Curtis Park pump and filters installed in mechanical room



2009 Parks and Recreation Bond Referendum Projects Underway

PROJECT	Park at Embrey Mill
Description	Rectangular athletic field complex
Project Budget Amount	\$11,780,000
Completion Date of Design Phase	Fall 2013
Current Projected Completion Date of Project	2015
Recent Activity	<p>This site will be home to a multi-field, rectangular athletic field complex as well as a new indoor recreation facility that will contain a 50 meter x 25 yard swimming pool. The Notice to Proceed for Phase 1, clearing and grading, was issued on May 6, 2013. Phase 1 site construction is substantially complete. Punch list items are being addressed. The Board at their July 2 meeting approved installing four synthetic turf fields and two small grass fields under base bid. Other fields will be designed and bid as alternates.</p>



2008 Transportation Bond Referendum Projects Underway

PROJECT	Mountain View Road Safety Improvements
Description	Safety improvements on Mountain View Road between Joshua Road and Rose Hill Farm Road.
Budget Amount	\$7,550,000
Projected Completion Date	May 2015
Recent Activity	The Contractor has placed a variable message sign, advising the public of pending construction. Efforts have begun to drain "Tolson's Pond" to prepare for construction. Letters were sent to the residents notifying them of the upcoming construction.



PROJECT	Brooke Road Safety Improvements Design
Description	Design of safety improvements on Brooke Road between Eskimo Hill Road and Stagecoach Road.
Budget Amount	\$6,500,000
Completion Date of Design Phase	March 2014
Projected Completion Date	September 2015
Recent Activity	VDOT has supplied comments to the field inspection plans, and the consultant is making suggested revisions. Staff met with Northern Virginia Conservation Trust members to discuss the property acquisition.



2008 Transportation Bond Referendum Projects Underway

PROJECT	Poplar Road Safety Improvements Design Phase 2
Description	Design of safety improvements on Poplar Road north between Truslow Road and Kellogg Mill Road.
Budget Amount	\$2,100,000
Completion Date of ROW Phase	March 2014
Projected Completion Date	June 2015
Recent Activity	Verizon has staked the area for the relocation of their utilities. VDOT has approved the project to begin work on the Right of Way plans.
PROJECT	Poplar Road & Mountain View Road Intersection Safety Improvements Design
Description	Design of safety improvements on Poplar Road at the intersection of Mountain View Road and south of the intersection of Poplar Road.
Budget Amount	\$1,500,000
Completion Date of Design Phase	March 2014
Projected Completion Date	October 2015
Recent Activity	The consultant is updating the plans to incorporate suggestions from VDOT, including a speed reduction request during construction in order to reduce impacts to property owners.



PROJECT	Wayfinding Signs System
Description	Working with Economic Development to place gateway and trailblazing signs throughout the County. Installation of gateway signs is complete.
Phase 2 Budget Amount	Approximately \$296,000 for Engineering
Projected Completion Date	TBD
Recent Activity	The sign designer has completed the edits required by VDOT's new regulations. Our engineer is continuing to work on the site plans for each location.
PROJECT	PPTA Projects (Truslow Road and Garrisonville Road)
Description	Design and construction of two projects under the Public Private Transportation Act. The Truslow Road improvements are between Plantation Drive and Berea Church Road, and the Garrisonville Road improvements are between Onville Road and Eustace Road.
Budget Amount	\$19,531,540
Projected Completion Date	Truslow Road – Design, February 2015; Construction, February 2016 Garrisonville Road – Design, February 2016; Construction, August 2017
Recent Activity	County staff and our consultants met with VDOT to review the projects and discuss timelines for reviews. VDOT staff notified the County that the Garrisonville Road project will also need to be reviewed by Central Office. Staff contacted Central Office and they reported that they could do concurrent reviews to keep the project on schedule. The County will work closely with the consultant to review plans as they are developed.



Capital Projects Update

PROJECT	Indoor Recreation Facility at Embrey Mill
Description	Indoor recreation facility with a 50 meter x 25 yard swimming pool
Project Budget Amount	\$11,025,000
Completion Date of Design Phase	Fall 2013
Current Projected Completion Date of Project	2015
Recent Activity	The Board at their May 21 meeting directed staff to proceed with a facility having three pools that will accommodate high level championship swim meets. Completed building plans were submitted to Planning and Zoning for review and building permit November 21. Comments have been received and plans are being modified to address those comments. Staff has issued bid documents for the pools to three pre-qualified contractors on October 3. The Board approved the contract award of the pools to Olympia Swimming Pool Company on November 19. The contract has been sent to the contractor for signature. The Board authorized issuing an RFP for operating and maintaining the Indoor Recreation Facility. The RFP has been advertised. Receipt of offers will close February 27.
PROJECT	Belmont-Ferry Farm Trail Phase 4
Description	Trail from Pratt Park to Route 3 at the Chatham Bridge
Project Budget Amount	Estimated to be \$390,000
Completion Date of Design Phase	2014
Current Projected Completion Date of Project	2015
Recent Activity	Design of the street crossing at Belmont end of trail has been reviewed by VDOT and the comments are being addressed by the consultants. Staff is pursuing continuing the trail under the bridge and connecting to the bridge sidewalk on the south/east side as the terminus of Phase 4. Staff is researching property ownership on the area east of Route 3, specifically VDOT-owned parcels. Survey field work for area under and east of Chatham Bridge is complete. Archaeology and geotechnical engineering will begin on the portion under and east of the Chatham Bridge after an alignment based on survey data is developed. Conceptual plans have been completed and sent to VDOT to review.



Capital Projects Update

PROJECT	Woodstream Trail to Smith Lake Park
Description	Design the trail from the Woodstream Community to Smith Lake Park
Project Budget Amount	\$85,000
Completion Date of Design Phase	Spring 2014
Current Projected Completion Date of Project	TBD
Recent Activity	The Purchase Order and Notice to Proceed with design were issued August 12th. Topographic survey is complete. Wetland delineation has been preliminarily approved by the US Army Corps of Engineers. The Perennial Flow Determination and CRPA Determination findings were approved by Planning November 18 th . Staff has met consultants in the field to review the trail alignment and bridge locations and to get geotechnical engineering work started.
PROJECT	350th Celebration Stage at Pratt Park
Description	Design and construct a covered amphitheater stage structure for a variety of uses
Project Budget Amount	\$163,106
Completion Date of Design Phase	February 2014
Current Projected Completion Date of Project	June 2014
Recent Activity	Board approved funding on November 19. Purchase Order and Notice to Proceed with design of site plan has been issued and design is underway. Purchase Order for the stage structure and erection under a National Joint Purchasing Alliance contract has been sent to the vendor.



PROJECT	Poplar Road Phase I
Description	Design of the intersection and road improvements on Poplar Road between U.S. Route 17 and Truslow Road.
Budget Amount	\$2,300,000
Completion Date of Utility Phase	November 2013
Projected Completion Date	October 2014
Recent Activity	A contract has been awarded for the construction. A Notice to Proceed was issued in December to the contractor to allow the relocation of the rest of the utilities.
PROJECT	Mountain View Road Safety Improvements Phase II
Description	Design of safety improvements on Mountain View Road between Mountain View High School and Rose Hill Farm Road.
Budget Amount	\$2,650,000
Completion Date of ROW Design	October 2013
Projected Completion Date	June 2015
Recent Activity	Right of Way negotiations are underway, with the anticipation that advertisement of this project will begin next year.

PROJECT	Courthouse Area Streetscape Improvements
Description	Design of streetscape improvements along U.S. Route 1 between Hope Road and Stafford Hospital Center Boulevard and Courthouse Road between Red Oak Drive and Stafford Avenue.
Budget Amount	\$2,856,670 (Enhancement Grant funding including 20 percent match.)
Projected Completion Date	June 2014
Recent Activity	The project has been re-advertised with a bid opening of January 16, 2014.



PERMIT ACTIVITY REPORT

December 2013

Month

Year-to-Date

PERMIT ACTIVITY	December 2013	December 2012	Percent Change	YTD 1/1/2013-12/31/2013	Previous YTD 1/1/2012-12/31/2012	Percent Change
PERMITS ISSUED	334	221	51	4,442	4,096	8
CONSTRUCTION VALUE	\$22,918,546	\$14,207,548	61	\$357,669,394	\$250,364,520	43
FEES	\$179,714	\$153,235	17	\$2,561,822	\$1,936,603	32

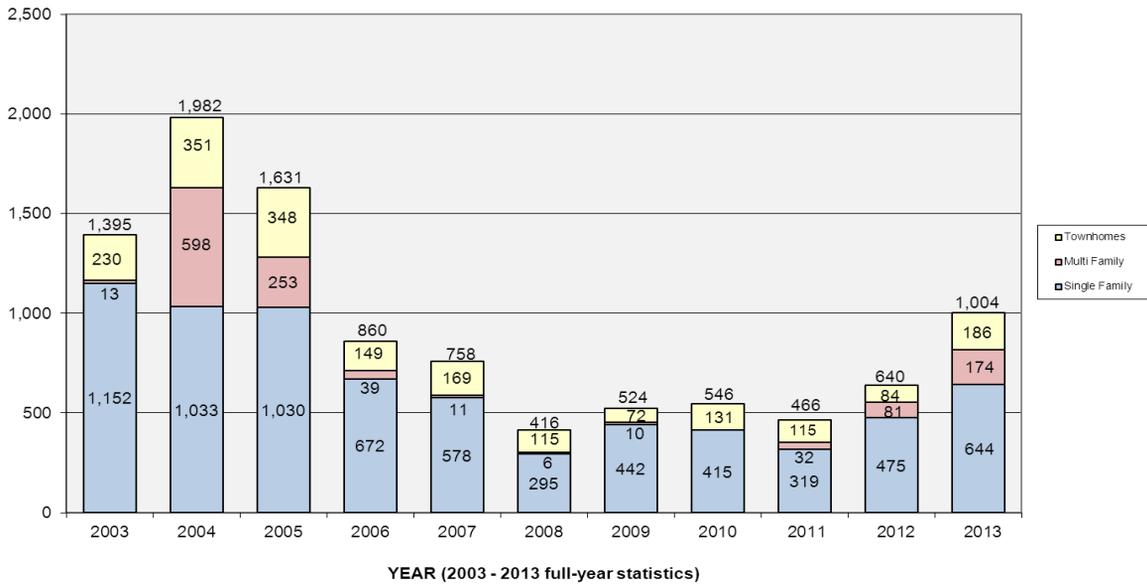
NEW CONSTRUCTION						
RESIDENTIAL						
SINGLE-FAMILY DWELLINGS (Houses, Townhouses, Duplexes)	55	41	34	830	559	48
MULTI-FAMILY DWELLINGS (Apartments and Condominiums)	32	0	>100	174	81	115
TOTAL HOUSING UNITS	87	41	112	1,004	640	57
CONSTRUCTION VALUE	\$19,161,016	\$10,770,951	78	\$219,972,230	\$143,069,519	54
COMMERCIAL						
COMMERCIAL	0	0	>100	14	11	27
CONSTRUCTION VALUE	\$0	\$0	>100	\$50,148,052	\$20,307,259	147

ADDITIONS/ALTERATIONS						
RESIDENTIAL	189	162	17	2,447	2,418	1
COMMERCIAL	58	72	(19)	978	1,027	(5)
CONSTRUCTION VALUE	\$3,757,530	\$10,036,011	(63)	\$87,549,112	\$86,987,742	1

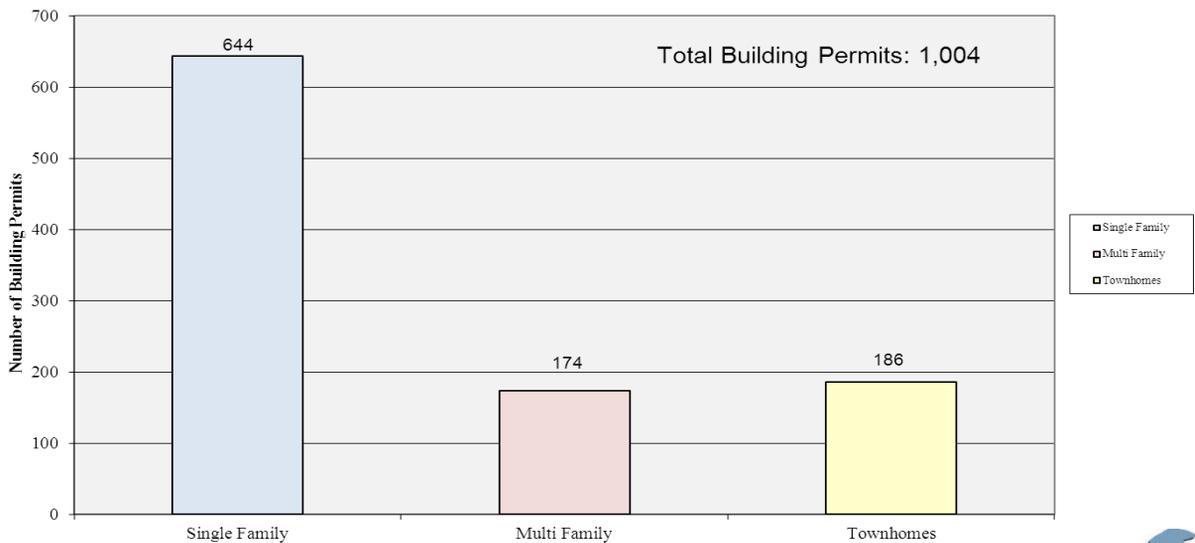
CERTIFICATES OF OCCUPANCY						
NEW SINGLE-FAMILY DWELLINGS (Houses, Townhouses, Duplexes)	76	49	55	724	495	46
NEW MULTI-FAMILY DWELLINGS (Apartments and Condominiums)	18	0	>100	109	77	42
NEW COMMERCIAL	2	1	100	24	4	500
COMMERCIAL CHANGE	20	23	(13)	257	102	152



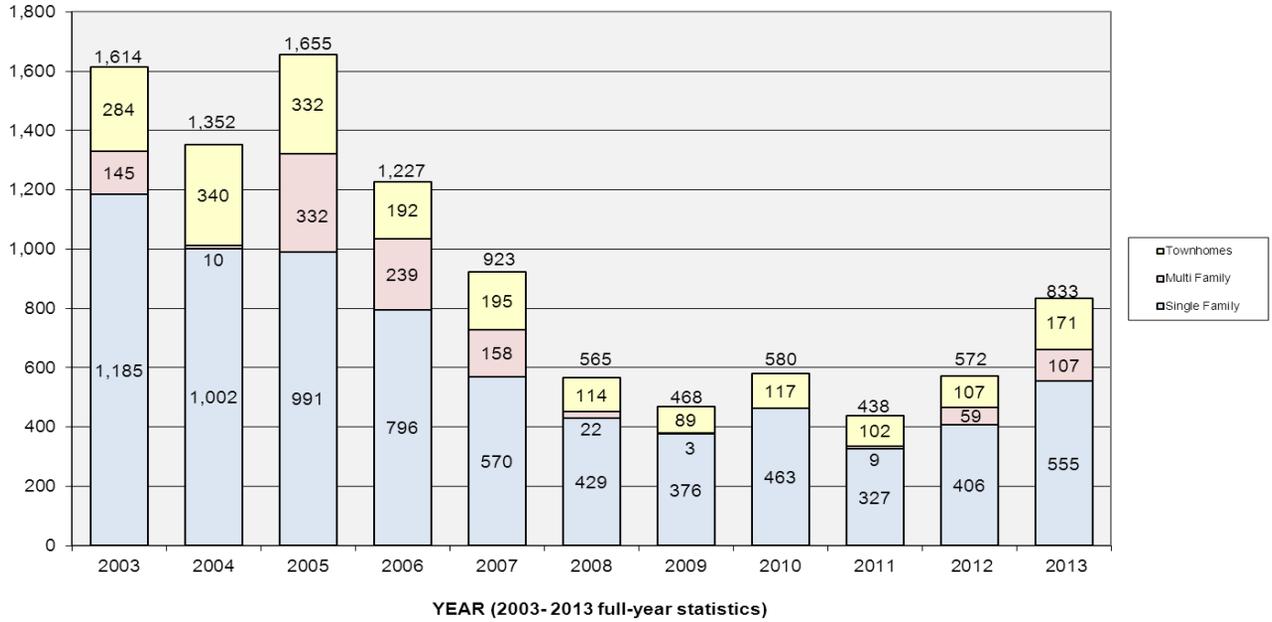
HISTORY OF BUILDING PERMITS ISSUED 2003 - 2013 Full - Year Statistics



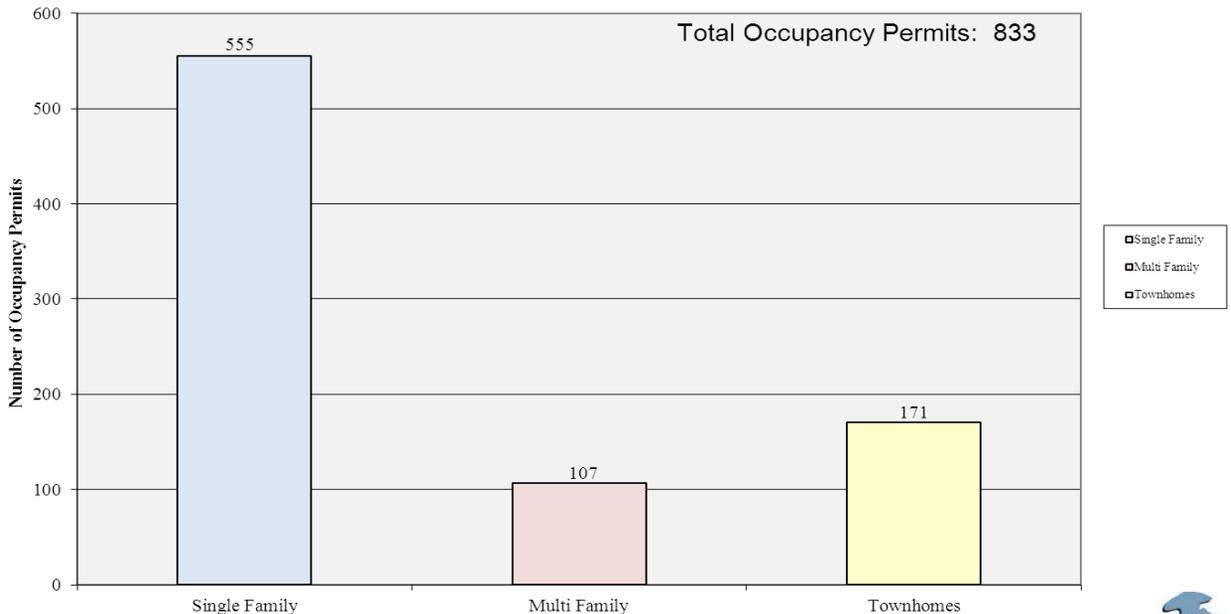
BUILDING PERMITS ISSUED THROUGH DECEMBER 2013



HISTORY OF OCCUPANCY PERMITS ISSUED 2003 - 2013 Full - Year Statistics



OCCUPANCY PERMITS ISSUED THROUGH DECEMBER 2013



Planning and Zoning Update

PLANNING AND ZONING SUBMITTALS AND APPROVALS DECEMBER 2013

SUBDIVISION PLANS			
ITEM	DESCRIPTION	ACTION	ELECTION DISTRICT
Submittals			
Celebrate VA North Sec 5B	Construction plan revision to amend prorata calculations, water/sewer easements, lot layout and grading zoned RBC on 37.14 acres	12/31	Hartwood
Oaks at Brooke Road	Minor subdivision plat creating 2 single family residential lots zoned A1 on 10.74 acres	12/20	Aquia
Hartwood Landing	Construction plan creating 36 cluster single family residential lots zoned A1 on 121.30 acres	12/20	Hartwood
Deckard Division	Minor subdivision plat creating 4 single family residential lots zoned A2 on 4.22 acres	12/19	Griffis-Widewater
Westlake	Technical change to approved preliminary subdivision; remove roundabout at Vulcan access easement & replace w/extended turn lanes zoned R1/R2 on 466.46 ac	12/19	Hartwood
Celebrate VA No Ret Sec 3A2	Final subdivision plat creating 93 single family residential lots zoned RBC w/proffers on 26.05 acres	12/10	Hartwood
Glens Sec 8A	Final subdivision plat creating 7 single family residential lots zoned A1 on 56.47 acres	12/10	Rock Hill
Approvals			
Hills of Aquia Sec 3 lot G & Sec 5 lot 133	Consolidation plat of 2 parcels zoned R1 on 73.65 acres	12/30	Aquia
Dingess Division	Minor plat creating 1 single family residential lot zoned A1 on 9.98 acres	12/17	Hartwood
Colonial Forge Woodcutters Rd Ph1	Construction plan revision for 7,000 linear ft. of roadway zoned R3 with proffers on 35.68 acres	12/19	Hartwood
River Creek Sec 1	Final subdivision plat creating 11 single family residential lots zoned A1 on 262.17 acres	12/18	George Washington
Walgreens @ Cool Spring Rd	Final subdivision plat creating 2 non-residential lots including utility, storm drainage, and ingress/egress easements zoned B2 w/proffers on 4.24 acres	12/18	George Washington
Watson Property	Boundary line adjustment plat for 3 single family residential lots zoned R1 on 5.2 acres	12/18	George Washington
Colonial Forge Sec 2	Construction plan creating 97 single family residential lots zoned A1 & R3 w/proffers on 38.25 acres	12/17	Hartwood
Forest View	Preliminary subdivision plan creating 14 single family residential lots zoned A1 on 55.44 acres	12/11	Hartwood
Hardwood Landing	Preliminary cluster subdivision plan creating 36 single family residential lots zoned A1 on 121.33 acres	12/11	Hartwood



Planning and Zoning Update

Approvals (cont'd)			
Southgate Sec 1	Construction plan revision creating 152 single family residential lots & changing pond 2 to underground, revise sanitary sewer outfall & reconfigure lot layout zoned R1 cluster w/proffers on 65.41 acres	12/6	Hartwood
Moncure Valley Sec 1 & 2	Construction plan creating 49(Sec 1) & 68(Sec2), total 117 single family residential lots zoned R1 on 53.08 acres	12/4	Aquia
Heritage Commerce Ctr Lot 13	Dedication plat for utilities, storm drainage & vacation of sanitary sewer easement zoned M2 on 7.82 acres	12/4	Hartwood
Embrey Mill Sec 1 lots 33-58	Boundary line adjustment for 8 single family residential lots & 2 open space parcels zoned A1 & PD2	12/4	Hartwood
Embrey Mill Park Complex	Final plat creating 3 non-residential lots & right of way dedication zoned A1 & PD2 on 685.19 acres	12/4	Garrisonville
Sullivan Property	Boundary line adjustment for 2 single family residential lots zoned R1 on 45.3 acres	12/3	George Washington
CVS Pharmacy	Consolidation plat for 5 non-residential parcels & dedication of right of way zoned B2 on 4.14 ac	12/3	Griffis-Widewater
SITE PLANS			
ITEM	DESCRIPTION	ACTION	ELECTION DISTRICT
Submittals			
Austin Ridge Commercial	Grading plan for future shopping ctr zoned B2 on 43.14 acs	12/20	Garrisonville
Shelton Shop Ctr Winding Creek Community Church	Major site plan constructing 20,000 s.f. church zoned B2 on 2.2 acres	12/10	Rock Hill
Taj Construction Warehouse	Major site plan for 19,125 s.f. warehouse addition zoned M1/M2 on 1.56 acres	12/3	George Washington
Hilldrup Transfer & Storage	Major site plan to construct 37,169 ft. warehouse with parking zoned M1 on 4.30 acres	12/2	Griffis-Widewater
Approvals			
Colonial Forge Clubhouse	Major site plan for construction of 4,000 s.f. clubhouse with amenities zoned R3 on 11.53 acres	12/18	Hartwood
McLane/Mid Atlantic Expansion	Major site plan for the building and parking expansion on 18.08 acres, zoned M-1	12/6	George Washington
CVS Pharmacy	Major site plan demolishing existing building & constructing new 14,600 s.f. zoned B2 on 3.44 ac	12/3	Griffis-Widewater
OTHER			
ITEM	DESCRIPTION	ACTION	ELECTION DISTRICT
Submittals/Approvals			
Celebrate VA Goodyear Tire	Zoning as-built for an automobile service facility zoned B2 in the HCOD on 1.14 acres	Submitted 12/27	Hartwood
Austin Ridge Commercial	Wetland application for impacts to 297 liner feet of stream & 0.06 acres of non-tidal wetlands for a future shopping center zoned B2 on 43.14 acres	Submitted 12/16	Garrisonville



Planning and Zoning Update

OTHER (cont'd)			
ITEM	DESCRIPTION	ACTION	ELECTION DISTRICT
Submittals/Approvals			
Aquia Episcopal Church	Cert. of Appropriateness extension request for continued use of temporary trailers on 47.68 acres	Submitted/A pproved 12/16	Aquia Church Historic District
Gordon Green Terrace	Cert. of Appropriateness replacing utility room zoned R1	Approved 12/16	Falmouth
Albion Community Drainfield	Board of Supervisors request for a community drainfield for 49 proposed single family residential lots in a cluster subdivision zoned A1 on 85.95 acres	Submitted 12/13	George Washington
Dameron –Gray Point Drive	Wetlands permit for removal of existing rip-rap & replace w/ 138 ft. bulkhead; construct 24 ft. rip-rap spur & cap existing 50 ft. groin with rip-rap zoned A1 on 0.5 acres	Submitted 12/11 & Approved 12/20	George Washington
Crows Nest Boardwalk/Canoe Launch	Wetlands application for 344 ft. boardwalk w/3 observation platforms & staging area connected to floating dock w/canoe launch on 2872 acres	Submitted 12/11	Aquia
Winding Creek Community Ch.	Alternative Compliance for transitional buffer zoned B2 on 2.2 acres	Submitted 12/10	Rock Hill
Hardwood Landing	Wetlands permit impacting 155 linear ft. of stream & 0.08 acres of wetlands associated with subdivision creating 36 single family residential lots zoned A1 on 121.33 acres	Submitted 12/10	Hartwood
REZONINGS			
ITEM	DESCRIPTION	ACTION	ELECTION DISTRICT
Submittals			
Stafford Nursing Home & Retirement Community	Proffer amendment to allow independent living units to be dual licensed as independent and assisted living units zoned LC, Life Care/Retirement on 9.71 acres	12/20	Falmouth
Approvals/Denials			
		0	
CONDITIONAL USE PERMITS			
ITEM	DESCRIPTION	ACTION	
Submittals/Approvals		0	
ORDINANCES			
ITEM	DESCRIPTION	ACTION	
Referrals		0	
LOT GRADING PLANS			
ITEM (Subdivision)	DESCRIPTION (# of lots)	APPROVED	ELECTION DISTRICT
Leeland Station Sec 5B	2 single family residential lots	12/3/2013	Falmouth
Clearview Heights Sec 2	1 single family residential lot	12/3/2013	Falmouth
Brentsmill Sec 2	1 single family residential lot	12/4/2013	Griffis/Widewater
Southgate Sec 1A	1 single family residential lot	12/4/2013	Falmouth
Southgate Sec 1B	1 single family residential lot	12/4/2013	Falmouth
Stafford Landing Sec 1	2 single family residential lots	12/4/2013	Falmouth



Planning and Zoning Update

LOT GRADING PLANS (cont'd)			
ITEM (Subdivision)	DESCRIPTION (# of lots)	APPROVED	ELECTION DISTRICT
Celebrate Virginia North Sec 3B2	1 single family residential lot	12/4/2013	Hartwood
Hills of Aquia Sec. 5	1 single family residential lot	12/4/2013	Aquia
Poplar Estates Sec. 1	1 single family residential lot	12/4/2013	Hartwood
Lake Estates	1 single family residential lot	12/5/2013	Hartwood
TM 56-164	1 single family residential lot	12/5/2013	George Washington
Poplar Hills Sec 5	1 single family residential lot	12/6/2013	Aquia
Seasons Landing Sec 4	1 single family residential lot	12/11/2013	Aquia
Southgate Sec 1A	1 single family residential lot	12/11/2013	Falmouth
Grouse Pointe Sec 2	1 single family residential lot	12/12/2013	Hartwood
Leeland Station Sec 5B	1 single family residential lot	12/12/2013	Falmouth
Brentsmill, Sec. 3	1 single family residential lot	12/12/2013	Griffis/Widewater
Stafford Lakes Village, Sec. 12C	1 single family residential lot	12/13/2013	Hartwood
Stafford Landing, Sec. 1	1 single family residential lot	12/13/2013	Falmouth
Bridlewood Estates	1 single family residential lot	12/13/2013	Hartwood
Colonial Forge, Sec. 6B	4 single family residential lots	12/13/2013	Hartwood
Seasons Landing Sec. 2	1 single family residential lot	12/16/2013	Aquia
Belle Haven Overlook	1 single family residential lot	12/16/2013	Aquia
Celebrate Virginia North, Sec. 3A1	1 single family residential lot	12/16/2013	Hartwood
Colonial Forge, Sec. 6C	8 single family residential lots	12/17/2013	Hartwood
Oakley Farms, Sec. 2	2 single family residential lots	12/17/2013	Hartwood
Oakley Farms, Sec. 1	1 single family residential lot	12/17/2013	Hartwood
TM 60-1D	1 single family residential lot	12/19/2013	George Washington
The Glens, Sec. 4	1 single family residential lot	12/20/2013	Rock Hill
Celebrate Virginia North, Sec. 3B1	1 single family residential lot	12/20/2013	Hartwood
Leeland Station, Sec. 5B	2 single family residential lots	12/20/2013	Falmouth
Stafford Lakes Village, Sec. 12C	1 single family residential lot	12/20/2013	Hartwood
Bridlewood Estates	1 single family residential lot	12/20/2013	Hartwood
Celebrate Virginia North, Sec. 7A	4 single family residential lots	12/20/2013	Hartwood
The Glens, Sec. 4	2 single family residential lots	12/26/2013	Rock Hill
Embrey Mill	1 single family residential lot	12/30/2013	Garrisonville
Grouse Pointe, Sec. 2	1 single family residential lot	12/30/2013	Hartwood
Total	55 single family residential lots		
ZONING			
ITEM	DESCRIPTION	ACTION	ELECTION DISTRICT
Zoning Inspections			
Conducted		23	Various
Cited		0	Various
Other		10	Various



Planning and Zoning Update

LOT GRADING PLANS (cont'd)			
Zoning Permits			
Commercial New		2	Various
Commercial Change		12	Various
Residential New		81	Various
Residential Change		43	Various
Signs		18	Various
Daycare		0	Various
Home Occupancy/Home Business		3	Various
Temporary Structure		2	Various
Demo		1	Various
Retaining Walls		6	Various
Zoning Verifications		2	Various
Zoning Determinations		0	
Zoning BZA			
Aquia Creek/Internet Gunshow Firearm Sales	Special Exception per Code, Section 28-35, Table 3.1 "District Uses & Standards", A- 1, Agricultural, to allow firearm sales as a Rural Home Business on Assessor's Parcel 40-46B, zoned A-1	Submitted 12/10/13	Aquia



December 2013 Totals of Road-Side Trash Pick-Up	
Date	Weight (pounds)
Week of December 1	12,840
Week of December 8	13,760
Week of December 15	10,640
December 26 - 27	8,000
December 30 -31	3,060
TOTAL	48,300

**Work is backed by scale tickets.
Total includes signage pickup.**



Fire and Rescue's monthly statistical report is included on the following pages. Highlights include:

- There was a 22% decrease in emergency call volume in for December compared to November.
- Our goal of 8 minutes or less 90% of the time continues to challenge us; our percentage decreased to 68% from 70% in November.
- Our transports to Stafford Hospital were 43% (down 1%) and to Mary Washington, 56% (up 2%).
- December was another busy month for Fire and Rescue. In addition to emergency calls, we logged:
 - Training Hours – 2,384
 - Pre-Plans of Businesses/Buildings – 21 pre-plans
 - Public Education Sessions/Students – 9.5 hours for /65 students
 - Community Outreach Sessions – 29
 - Special Project Hours – 238



Monthly Call Summary

Total CALLS	2066
Emergency Medical Calls	769
Fire Marshal Office Calls	769
Fire Calls	312
Vehicle Accident Calls	202
Service Calls	167
Other	18
Rescue Calls	6

Non-Emergency Activity	
Training Hours	2384
Pre-Plans of Business / Buildings	21 / 59
Public Education Sessions / Students	9.5 / 65
Community Outreach Sessions	29
Special Project Hours	238

Patient Contacts	
Dead at Scene	4
Patient Refusals	126
Transferred to another Unit/POV	1
Transports	627
Total	759
Percent of Patients Transported	83%

Transports		
Mary Washington Hospital	349	56%
Stafford Hospital	270	43%
Spotsylvania Regional Medical Center	6	1%
Sentara Hospital	1	0%
TOTAL TRANSPORTS	603	

Return of Spontaneous Circulation (ROSC)	4
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Helicopter Transports	1
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Fire Marshal Activity	Dec 13	FY13 YTD
Fire Marshal Office Response	30	162
Inspections	23	162
Plan Reviews	45	265
Fire Investigations	9	31



	Dec 13	Nov 13	Dec12
Responding Emergency Calls	1069	1212	1193
Calls in excess of eight minutes	345	359	386
Response percentage under eight minutes	68%	70%	68%

Goal: 90% of calls responded to in under eight minutes.

Calls 8 Mins or Less by First Due				
First Due	Dec-13	Nov-13	Dec-12	Goal
Zone 1 - Falmouth	70%	76%	70%	90%
Zone 2 - Stafford	73%	78%	80%	90%
Zone 3 - Widewater	15%	40%	38%	90%
Zone 4 - Mt. View	61%	68%	58%	90%
Zone 5 - Brooke	52%	67%	63%	90%
Zone 6 - Hartwood	37%	47%	62%	90%
Zone 7 - White Oak	64%	56%	54%	90%
Zone 8 - Rockhill	48%	34%	30%	90%
Zone 9 - Aquia	79%	77%	75%	90%
Zone 10 - Potomac Hills	70%	87%	74%	90%
Zone 12 - Berea	69%	66%	68%	90%
Zone 14 - North Stafford	71%	72%	73%	90%

**Zones reflect Fire and EMS calls combined.*



Unit Staffing Percentage by Station - Dec 2013

Co1 Falmouth

Unit	Staffing %
Engine 1	98%
Medic 11	100%
Medic 11B	6%
Ambulance 11	0%
Rescue Squad 1	16%
Rescue Squad 1 Cross Staffed	80%

Co2 Stafford

Unit	Staffing %
Rescue Engine 2	54%
Engine 2	15%
Medic 2	100%
Truck 2	10%
Truck 2 Cross Staffed	37%

Co3 Wide water

Unit	Staffing %
Engine 3	16%
Medic 3	0%
Ambulance 3	0%

Co4 Mountain View

Unit	Staffing %
Engine 4	100%
Medic 4	0%
Tower Ladder 4	1%
Tower Ladder 4 Cross Staffed	94%

Co5 Brooke

Unit	Staffing %
Engine 5	11%
Rescue Squad 5	2%
Rescue squad 5 Cross Staffed	0%
Medic 5	100%
Medic 5B	0%
Ambulance 5	34%

Co6 Hartwood

Unit	Staffing %
Engine 6	34%
Medic 6	100%
Medic 6B	0%
Ambulance 6	1%

Co7 White Oak

Unit	Staffing %
Rescue Engine 7	13%
Engine 7	2%

Co8 Rockhill

Unit	Staffing %
Engine 8	55%

Co9 Aquia

Unit	Staffing %
Engine 9	100%
Medic 9	20%
Ambulance 9	10%

Co10 Potomac Hills

Unit	Staffing %
Engine 10	35%
Rescue Squad 10	4%
Rescue Squad 10 Cross Staffed	6%
Tower Ladder 10	0%
Tower Ladder 10 Cross Staffed	0%
Medic 10	100%
Medic 10B	0%
Ambulance 10	0%
Battalion Chief 2	11%

Co12 Berea

Unit	Staffing %
Quint 12/Engine 12	100%
Ambulance 12 (*Staffed with Co V)	49%

Co14 North Stafford

Unit	Staffing %
Rescue Engine 14	100%

EMS1 Stafford

Unit	Staffing %
Medic 1	2%
Ambulance 1	7%

EMS4 Mountain View

Unit	Staffing %
Medic 4B	0%
Ambulance 4	9%

EMS7 White Oak

Unit	Staffing %
Medic 7	100%
Medic 7B	0%
Ambulance 7	7%

EMS8 Rockhill

Unit	Staffing %
Medic 8	25%
Ambulance 8	7%

Legend

Career Units





This report summarizes the activities of the Stafford Sheriff's Office through December 2013. The charts compare data year-to-date through December 2013 vs. year-to-date through December 2012. Below are highlights.

Crime Distribution

Crime	2013	2012	% Change
Property Crime	53.7%	56.1%	-2.4%
Narcotics Violations	19.0%	20.1%	-1.2%
Fraud Crimes	21.1%	17.2%	3.9%
Crimes Against Persons	6.2%	6.5%	-0.3%

The above is a summary for all the crimes reported, YTD

Major Crimes Summary

Crime	2013	2012	% Change
All Reported Crimes	11,623	11,812	-1.6%
Major Crimes	4,114	4,384	-6.2%
% of All Reported Crimes That are Major Crimes	35.4%	37.1%	-1.7%

Crimes Against Persons

Crime	2013	2012	% Change
Kidnapping/Abduction	20	24	-16.7%
Robbery	30	40	-25.0%
Homicide	5	2	150.0%
Rape	24	25	-4.0%
Aggravated Assault	97	121	-19.8%



Below is a summary of how the categories compared year-to-year through December 2013 vs. year-to-date through December 2012

Crimes Against Property

Crime	2013	2012	% Change
Motor Vehicle Theft	79	108	-26.9%
Burglary	179	252	-29.0%
Larceny	1,951	2,101	-7.1%
Fraud/Financial	869	755	15.1%

Misc

Activity	2013	2012	Change
Crime Rate per 100 Residents	4.91	5.32	-0.41
Concealed Weapons Permits and Federal Licenses	2,934	2,062	42.3%
Criminal Arrest	6,061	6,352	-4.6%
DUI Arrests	484	467	3.6%
Citations	11,257	8,780	28.2%
Deputies Assaulted	18	25	-28.0%
Calls for Service	73,543	74,854	-1.8%



Below is a summary of how the categories compared year-to-year through December 2013 vs. year-to-date through December 2012

Animal Control

Activity	2013	2012	% Change
Dogs Picked Up	622	683	-8.9%
Dogs Turned In	446	571	-21.9%
Dog Adoptions	292	326	-10.4%
Cats Turned In	932	1127	-17.3%
Cat Adoptions	258	241	7.1%
Dogs Euthanized	257	259	-0.8%
Cats Euthanized	641	846	-24.2%

Courts

Activity	2013	2012	% Change
Evictions	688	769	-10.5%
Out-of-State Prisoner Extraditions	83	98	-15.3%

Communications

Activity	2013	2012	% Change
ECC Call Volume	296,731	306,068	-3.1%
Total Law Enforcement CAD Incidents Processed	149,570	147,931	1.1%
Total Fire and Rescue CAD Incidents Processed	20,242	25,767	-21.4%
ECC Auxiliary/Support CAD Events - Utility	2,268	2,094	8.3%
ECC Auxiliary/Support CAD Events - Animal Control	3,066	2,714	13.0%
ECC Auxiliary/Support CAD Events - Control Burns	5,817	6,539	-11.0%



December 2013			
Fund	Full-Time Funded Positions	Vacancies	Vacancy Rate
General Government Public Safety	357	5	1.4%
General Government Non Public Safety	331	14	4.2%
General Government Total	688	19	2.8%
Utilities	139	2	1.4%
Capital Projects Fund	3	0	0.0%
Total	830	21	2.5%

Turnover Rate					
	2013	2012		2013	2012
January	0.1%	0.7%	July	0.7%	0.9%
February	0.4%	0.7%	August	0.4%	0.9%
March	0.5%	0.7%	September	0.7%	0.4%
April	1.0%	1.4%	October	0.6%	0.9%
May	0.9%	0.8%	November	0.5%	1.0%
June	0.5%	0.8%	December	0.7%	1.0%

The turnover rate measures the number of separations during a month. These separations include voluntary and involuntary terminations. The vacancy rate measures the percent of vacancies as a result of the employee turnover.



Human Services

	DECEMBER 2013	DECEMBER 2012	% CHANGE
Number of Child Protective Services (CPS) Complaints Investigated	41	23	78.3%
Number of Children in Foster Care	45	50	-10.0%
Number of Children Receiving Child Day Care Assistance	348	335	3.9%
Private Day School Placements	54	60	-10.0%
Public Day School Placements	31	27	14.8%
Residential Placements Excluding Foster Care Children	12	15	-20.0%
Residential Placements Total	18	22	-18.2%
Number of Families Served by Family Assessment and Planning Team	7	15	-53.3%
Number of Active/Ongoing Public Assistance	9,791	9,910	-1.2%
Number of New Applications for Public Assistance	706	539	31.0%
Number of Food Stamp Households Served	4,000	4,053	-1.3%
Value of Food Stamp Benefits Issued	\$1,194,898.00	\$1,330,663.00	-10.2%



The December Utilities Operations Report follows:

1. Both water treatment facilities and both wastewater treatment facilities met all permit limits and Health Department requirements for the month.
2. Both reservoirs are currently full. Average water sales for December totaled 6.26 million gallons per day (mgd) – a 5.2% decrease from sales in December 2012. During the same period, the number of active accounts increased by 2.2% to 33,665.
3. Remaining Water and Wastewater Treatment Capacity:

➤ Smith Lake WTF:	5,258 EDUs
➤ Abel Lake WTF:	<u>1,053</u> EDUs
	6,311 EDUs
➤ Aquia WWTF:	12,977 EDUs
➤ Little Falls Run WWTF:	<u>12,665</u> EDUs
	25,642 EDUs



PROJECT	Rocky Pen Run Water Treatment Facility
Description	Design and construction of a 10 million gallons per day (mgd) water treatment facility utilizing membranes expandable to 25 mgd with incremental addition of more membranes and membrane infrastructure
Project Budget Amount	\$26M
Completion Date of Design Phase	May 2011
Current Projected Completion Date of Project	March 2014 Contract Completion Date – Projected Completion Date is September 2014
Recent Activity	Site infrastructure, under-slab work, and foundation construction are complete. Construction of finished water storage tank is complete. Concrete clarifiers construction is nearly complete as well as most of the concrete structures. All structural slabs have been placed. Building envelope is nearly complete. Mechanical, Electrical, and Instrumentation has begun.



PROJECT	Rocky Pen Run Dam & Reservoir
Description	New dam to create a 521-acre, 5.54 billion gallon reservoir. Involves placement of approximately 900,000 cubic yards of select material and construction of a concrete emergency spillway and a pump station to provide water to the new water treatment facility.
Project Budget Amount	\$47M
Completion Date of Design Phase	August 2011
Current Projected Completion Date of Project	Fall/Winter 2013
Recent Activity	<p>Dam: Embankment is complete. Spillway is complete. Pump station construction is approximately 95% complete. Reservoir clearing contract work is underway and is approximately 99% complete. Conditional Impoundment Permit Acquired.</p> <p>Rocky Run Road: Abandonment process is underway. Contract for construction for roadway termini approved by Board in December. Abandonment/closure to occur February 3, 2014.</p>



Discharge structure for the dam and reservoir



PROJECT	Falls Run Sewer Interceptor Replacement (Phase 1)
Description	13,000 feet of 42", 36", 30", 15", and 8" gravity sewer from the Falls Run Pump Station to the west side of I-95. Includes installation of 400 linear feet of steel casing under I-95, installation of 67 new precast manholes, and a new grinder vault at the pump station.
Project Budget Amount	\$6,798,000
Completion Date of Design Phase	June 2012
Current Projected Completion Date of Project	April 2014
Recent Activity	Testing on the new sewer main is nearing completion. We anticipate flows to be switched over to the new sewer in mid-January. The new grinder vault for the Falls Run Pump Station is largely complete and the new odor control unit is now being placed. The contractor has run into a problem placing the new tunnel liner under I-95 and the Utilities Department is working with them to complete a temporary solution while a long-term solution can be developed. This will likely require additional work to complete, which will be part of a future project.

PROJECT	Falls Run Pump Station Odor Control System
Description	Installation of biological gas-phase odor control system, piping, electrical, and instrumentation upgrades needed to eliminate chronic odor issues in the Falmouth Bottom area associated with the pump station
Project Budget Amount	\$712,000
Completion Date of Design Phase	June 2012
Current Projected Completion Date of Project	February 2014
Recent Activity	Notice to proceed was issued on January 7, 2013 for this project. Installation of the Odor Control system is now under way. Substantial completion is scheduled for February 2014. The new pad for the odor control unit has been poured and the unit is being wired and hooked into the wet well. We anticipate having the unit operational in mid-February.



PROJECT	Celebrate Virginia Water Tank
Description	Construction of a one million gallon elevated water tank on Greenbank Road in Celebrate Virginia near Banks Ford Parkway to replace the existing Berea Tank at Dominion Virginia Power.
Project Budget Amount	\$2.5M
Completion Date of Design Phase	July 2011
Current Projected Completion Date of Project	2014
Recent Activity	Utilities is in the process of acquiring a permanent easement on the property. Easement documents are being finalized. Construction should begin Spring 2014.
PROJECT	Route 1 North Sewer Line
Description	Approximately 4,400 feet of 18-inch gravity sewer along and parallel to Route 1 will replace deteriorated gravity sewer and provide additional capacity to move wastewater from the northern part of the county toward the Aquia Creek PS at Route 1 and Telegraph Road.
Project Budget Amount	\$4.15M
Completion Date of Design Phase	To Be Determined
Current Projected Completion Date of Project	2015
Recent Activity	Environmental survey work is complete and under review. Easements need to be acquired for the readjustment to the alignment. Revised sewer modeling will be done to verify the size of the sewer pipe



PROJECT	North Stafford Industrial Park Pump Station Replacement
Description	Replacement of existing pump station due to deterioration and revised operational requirements. Currently pumps through the force main along Route 1 to the Courthouse area. New station will pump into the Upper Accokeek sewer shed, which will reduce energy consumption and free up capacity in the Route 1 force main. Will include 1,729 feet of 6-inch force main from the pump station to connect with the existing force main from the Upper Accokeek Pump Station. A temporary force main connection will allow the existing station to pump to Upper Accokeek during construction of the new station.
Project Budget Amount	\$750,000
Completion Date of Design Phase	December 2011
Current Projected Completion Date of Project	December 2013
Recent Activity	The new station is now operational and substantial completion has been achieved. Final completion of the project is pending grass establishment, as-built drawings approval, and approvals of O&M manuals.



PROJECT	AUSTIN RUN SANITARY SEWER & PUMP STATION REPLACEMENT
Description	The existing pump station is over capacity and has experienced several overflows over the past five years. The equipment in the pump station is antiquated and in disrepair. The pump station is scheduled to be replaced with a state of the art screw pump system with all the appropriate piping to position the pump station adjacent to Aqua Wastewater Treatment Facility. The close proximity of the pump station to the wastewater facility will save the county a considerable amount of energy and money.
Project Budget Amount	\$5.2M
Completion Date of Design Phase	Fall 2013
Current Projected Completion Date of Project	Fall/Winter 2015
Recent Activity	Award of a contract to construct was approved by the Board on December 17, 2013. Preconstruction is scheduled for 1/14/14. Notice to proceed is scheduled for 2/3/14.



UTILITIES ENTERPRISE FUND

December 2013

	Current Month	Fiscal Year To Date			FY 13 Budget
		FY 14	FY 13	% Change	
A. No. of Active Accounts:	33,665	33,665	32,955	2.2%	33,252
B. Availability Applications:					
1. Water - Total	45	377	255	48%	---
Paid *	55	389	271	44%	---
Paid EDUs **	59.0	431.0	272.0	58%	525
Revenue	\$407,100	\$2,976,913	\$1,909,875	56%	\$3,450,000
2. Sewer - Total	39	345	238	45%	---
Paid *	51	368	267	38%	---
Paid EDUs **	55.0	408.5	279.0	46%	475
Revenue	\$192,500	\$1,418,300	\$964,230	47%	\$2,607,000

* applications may have been filed prior to this month but not paid at that time
** equivalent dwelling units

UTILITY PLANT OPERATIONS					
A. WATER					
1. Total Volume (MG):	251.7	1,662.4	1,806.7	-8%	3,986
2. Sales (MG):	194.2	1,424.8	1,516.9	-6%	3,238
3. Cost per 1000 Gal.:	\$1.23	\$1.14	\$1.02	12%	\$1.21
B. WASTEWATER					
1. Little Falls Run Facility:					
(a) Volume Treated (MG):	115.6	530.7	510.5	4%	1,307
(b) Cost per 1,000 Gal.	\$1.39	\$1.63	\$1.63	0%	\$1.49
2. Aquia AWT Facility:					
(a) Volume Treated (MG):	166.2	890.5	837.4	6%	2,085
(b) Cost per 1,000 Gal.	\$1.11	\$1.28	\$1.33	-4%	\$1.32



DATE	PUBLICATION	HEADLINE
12/1/13	PotomacLocal.com	Raising Cell Phone Towers at Schools Could Earn Cash for Stafford County
12/1/13	Stafford Sun	Stafford SPCA Launches Angel Tree Campaign
12/3/13	FLS	Retail Center Planned Near Stafford Lakes
12/3/13	PotomacLocal.com	Findings of Quantico Growth Study to be Presented
12/4/13	FLS	Rappahannock Parkway Makes Comeback
12/5/13	FLS	Stafford Subdivision to Front Reservoir
12/5/13	Stafford Sun	Embrey Mill Pools to Cost \$1.8 Million at \$11 Million Athletic Complex
12/5/13	FLS	Stafford Investigating Possible Ammonia Leak
12/5/13	FLS	Southern Restaurant Planned Along U.S. 17 in Stafford
12/5/13	PotomacLocal.com	Emergency Crews Search for Possible Ammonia Leak at Water Treatment Plant
12/9/13	FLS	Report Knocks Public-Private Agreements – Includes I-95 Express Lanes
12/9/13	Stafford Sun	JLUS to Hold Meeting Dec. 9
12/9/13	FLS	30-Day Notice to Be Given on Closure of Rocky Run Road
12/9/13	FLS	Quantico Joint Land Use Study Meeting Rescheduled
12/10/13	FLS	Ferry Farm Plaque Dedication on for Tonight
12/10/13	FLS	Stafford Marching Bands Donate Nearly 13,000 Meals for People in Need
12/11/13	Stafford Sun	Archaeological Dig to Precede Runway Extension
12/12/13	Quantico Sentry	Base Earns Navy Energy, Water Management Award
12/12/13	FLS	Stafford Planners Recommend Permit Process for Power-Generating Facility
12/12/13	FLS	New Elected Officials Sworn into Office
12/15/13	FLS	Solomon Northrup: His Story Is All Around Us
12/16/13	FLS	Recount Methods Depend on Voting Machines
12/17/13	FLS	Stafford County Story Moves Ahead
12/18/13	Stafford Sun	Ambulance Fees Increase
12/18/13	Stafford Sun	Dinner and Santa Is Big Success for Falmouth Restaurant
12/19/13	FLS	Operator Sought for Embrey Mill Recreation Center



**Public Information Office
Newspaper Coverage**

DATE	PUBLICATION	HEADLINE
12/20/13	FLS	Stafford Sharing in Grants for Stormwater Pollution
12/21/13	FLS	Stafford County's Rocky Run Road to Close in February
12/21/13	FLS	Plans Afoot for Better Access to Crow's Nest
12/24/13	Stafford Sun	Stafford County's Highlights of 2013
12/24/13	Stafford Sun	Telegraph Road Bridge over I-95 at Quantico Near Finish
12/24/13	Stafford Sun	New Superintendent 'Excited for Opportunity' at Stafford Schools
12/26/13	FLS	Stafford Airport Terminal Almost Ready
12/26/13	FLS	Support for Stafford Skate Park Ramps Up
12/27/13	FLS	Stafford Could Have Involved the Public in Picking Superintendent
12/27/13	FLS	Pedestrian Dies after Being Struck by Fire Truck in Stafford
12/28/13	FLS	Housing Recovery, Baseball Deal, Legoland Talks Among Biggest Local Business Stories of 2013
12/28/13	WTOP	Va. Pedestrian Struck, Killed by Fire Truck
12/28/13	Patch.com	Pedestrian Struck by Fire Truck Responding to Call
12/28/13	PotomacLocal.com	Stafford County Fire Truck Strikes, Kills Pedestrian
12/30/13	PotomacLocal.com	No Charges for Stafford Fire Truck Driver
12/30/13	Stafford Sun	Stafford Fire Truck Driver Cleared in Pedestrian Death
12/31/13	WTOP	Police ID SC Man Killed by Fire Truck in VA
12/31/13	FLS	Stafford Ready to Celebrate 350 th
12/31/13	Stafford Sun	'Celebrate 350' Kicks off Saturday in North Stafford
12/31/13	Stafford Sun	Land Use Report Addresses Quantico Noise, Traffic
12/31/13	Stafford Sun	Stafford Seeks Artists for Commemorative Art Piece



The Citizens Assistance and Volunteer Services Office provides a central in-house resource for customer service and information on County services and complaints. Staff recruits, trains and places volunteers in various departments to assist with a number of tasks.



December 2013 Customer Inquiries handled by Citizens Assistance Staff	
Total Number of Phone Calls Handled	2072
Live Help Chats*	81
Citizen Tracker Requests Handled via County Website/Mobile App	8
Citizens Assisted at the Administration Center Desk in Lobby	1145
Total Number of Visitors to Administration Center	3974
Citizens Assisted at the Judicial Center Desk in the Courthouse	1177
Total Number of Volunteer Hours**	1076

* Live Help allows users to send an e-mail through the County's Web site and receive an immediate response from staff. Of the **81** Live Help requests, **57** were live chats in which the user and staff member exchanged information through instant messaging, and **24** were offline e-mails, which were received outside normal business hours (weekends or evenings) when staff is not online. Responses were provided as soon as possible or as soon as regular business hours resumed.

** This fiscal year, this equates to a savings of **\$466,336** in full-time staff costs (with benefits), and a savings of **\$351,783** without benefits. These figures are determined by taking the volunteer rate (\$26.00 with benefits) and (\$20.80 without benefits) that is dictated by the state's Bureau of Labor statistics and multiplying that by the total number of hours that are volunteered.



Date range: **From 2013-12-01 to 2013-12-31** All visits

New Update: Piwik 2.0.2

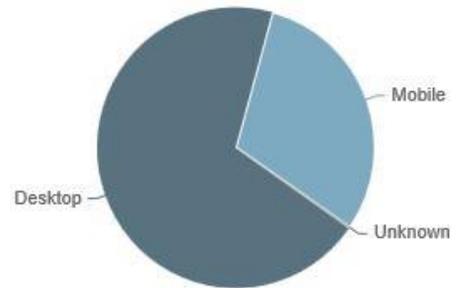
Evolution over the period



- 56716** visits
- 3 min 11s** average visit duration
- 34%** visits have bounced (left the website after one page)
- 6.6** actions (page views, downloads, outlinks and internal site searches) per visit
- 1.53s** average generation time
- 347340** pageviews, **118509** unique pageviews
- 2801** total searches on your website, **500** unique keywords
- 462** downloads, **390** unique downloads
- 25410** outlinks, **20286** unique outlinks
- 1264** max actions in one visit

Mobile vs Desktop

— Visits



Page Title	Unique Pageviews	Pageviews	Time (in seconds)
Stafford County, VA - Official Website	21780	44901	3171770
Stafford County, VA - Official Website - Bill Payment	13720	18616	2025922
Stafford County, VA - Official Website - NeoGov	4609	5844	383333
Stafford County, VA - Official Website - Human Resources	3591	5736	157246
Stafford County, VA - Official Website - Treasurer	3477	4177	150457
Stafford County, VA - Official Website - Real Estate	2604	3269	257199
Stafford County, VA - Official Website - GIS	2392	3052	216670
Stafford County, VA - News Flash	1921	180109	150956
Stafford County, VA - Official Website - Personal Property	1815	2192	65313
Stafford County, VA - Official Website - Utilities	1554	1947	90737
Stafford County, VA - Official Website - Water & Sewer	1382	1629	50674
Stafford County, VA - Official Website - Personal Property Tax	972	1300	86543
Stafford County, VA - Official Website - Circuit Court	862	1213	92668
Stafford County, VA - Official Website - Animal Control	767	1005	35380
Stafford County, VA - Official Website - Landfill & Recycling	718	800	35113



Information Technology

Documents Scanned	
Circuit Court	233
Commonwealth's Attorney	100
Planning	218
Public Works	2265
Purchasing	9
Sheriff	1220
Utilities	1134

GIS Map Requests	
Internal/External Map Request	58
Walk-Ins	11
Map Sales	3

Project and Help Desk Work Orders for December 2013

Animal Control	1	0.19%
Board of Supervisors	5	0.93%
Public Works	35	6.49%
Circuit Court	1	0.19%
Commissioner of the Revenue	19	3.53%
Commonwealth's Attorney	24	4.45%
Cooperative Extension	1	0.19%
County Administration	44	8.16%
County Attorney	9	1.67%
Economic Development	10	1.86%
Finance/Budget/Purchasing	35	6.49%
Fire & Rescue	25	4.64%
Courts	5	0.93%
Human Resources	17	3.15%
Information Technology	61	11.32%
Regional Landfill	1	0.19%
Planning and Zoning	35	6.49%
Parks & Rec - Community Facilities	54	10.02%
Recycling	5	0.93%
Schools	12	2.23%
Sheriff	40	7.42%
Social Services	14	2.60%
Treasurer	22	4.08%
Utilites	62	11.50%
Voter Registration	2	0.37%
Totals	539	100%

